Form JJU
(Rev. January 2020)
Department of the Treasury

** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Α	For the	2019 calendar year, or tax year beginning JUL 1, 2019 and e	ending J	UN 30, 2020	
	Check if applicable	C Name of organization		D Employer identifie	cation number
	Addres change	LAFAYETTE COLLEGE			
	Name change			24-0795686	
	Initial return		Room/suite	E Telephone number	
	Final return/	730 SULLIVAN ROAD, 030 MARQUIS HALL		(610)-330-51	
	terminated			G Gross receipts \$	969,424,566.
	Ameno return			H(a) Is this a group re	eturn
	Applic tion	F Name and address of principal officer. DK. All Solve Black		for subordinates	
	pendin	g SAME AS C ABOVE		H(b) Are all subordinates in	
1	Tax-exe	empt status: X 501(c)(3) 501(c) ()	or 527		list. (see instructions)
J	Websit	e: ► WWW.LAFAYETTE.EDU		H(c) Group exemption	n number 🕨
		organization: 🗴 Corporation Trust Association Other 🕨	L Year	of formation: 1826	State of legal domicile: PA
P	art I	Summary			
-	1	Briefly describe the organization's mission or most significant activities: PROVISI	ON OF E	DUCATIONAL	
Activities & Governance		SERVICES AS AN ACCREDITED FOUR-YEAR UNDERGRADUATE COLLEGE.			
rna	2	Check this box 🕨 if the organization discontinued its operations or dispos	ed of more	than 25% of its net ass	ets.
ove	3	Number of voting members of the governing body (Part VI, line 1a)		3	35
Ō	4	Number of independent voting members of the governing body (Part VI, line 1b)			34
es é	5	Total number of individuals employed in calendar year 2019 (Part V, line 2a)			2628
viti	6	Total number of volunteers (estimate if necessary)			3527
Acti	7 a	Total unrelated business revenue from Part VIII, column (C), line 12			-159,686.
_	b	Net unrelated business taxable income from Form 990-T, line 39	<u></u>	7b	0.
				Prior Year	Current Year
e	8	Contributions and grants (Part VIII, line 1h)		31,281,134.	20,135,118.
enu	9	Program service revenue (Part VIII, line 2g)		174,963,552.	175,394,687.
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		24,186,162.	29,775,451.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		4,250,746.	3,155,084.
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		234,681,594.	228,460,340.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		52,048,794.	56,678,768.
		Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
es	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		94,698,185.	96,397,351.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		257,388.	163,391.
ã	b	Total fundraising expenses (Part IX, column (D), line 25)		00 701 114	75 251 200
	1 17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		82,791,114.	75,351,386.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		229,795,481.	228,590,896.
		Revenue less expenses. Subtract line 18 from line 12		4,886,113.	-130,556.
[S 0]				eginning of Current Year	End of Year
Net Assets or	20	Total assets (Part X, line 16)		1,387,145,011.	1,381,563,896. 376,262,651.
let A	21	Total liabilities (Part X, line 26)		385,773,860.	
	art II	Net assets or fund balances. Subtract line 21 from line 20		1,001,371,151.	1,005,301,245.
			and statem	ante and to the heat of mu	knowledge and balief it is
		Ities of perjury, I declare that I have examined this return, including accompanying schedules			knowledge and bellet, it is
<u>u ue</u>	, correc	t, and complete. Declaration of proparer (other than officer) is based on all information of wh	ion preparer		21
		Circletola		04/19/202	<u> </u>

	Januaren		04/	19/2021	
Sign	Signature of officer		Date		
Here	ANDREA BOHN, ASSISTANT VP AND CON	TROLLER			
	Type or print name and title				
	Print/Type preparer's name	Preparer's signature	Date	Check PTIN	
Paid	KAREN GRIES	KAREN GRIES	04/09/21	self-employed P00078514	
Preparer	Firm's name CLIFTONLARSONALLEN LLP		Firm'	sEIN 🕨 41-0746749	
Use Only	Firm's address 🖕 220 S 6TH STREET, SUITE	300			
	MINNEAPOLIS, MN 55402		Phon	_{e NO.} 612-376-4500	
May the I	RS discuss this return with the preparer shown abov	ve? (see instructions)		X Yes	No

932001 01-20-20 LHA For Paperwork Reduction Act Notice, see the separate instructions.

	990 (2019) LAFAYETTE COLLEGE t III Statement of Program Service Accomplishments	24-079568	6 Page
	Check if Schedule O contains a response or note to any line in this Part III		X
	Briefly describe the organization's mission:		<u>L</u>
	SEE SCHEDULE O		
	Did the organization undertake any significant program services during the year which were not listed on the		
	prior Form 990 or 990-EZ?	[Yes X N
	If "Yes," describe these new services on Schedule O.	F	
	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	L	Yes X N
	If "Yes," describe these changes on Schedule O.		
	Describe the organization's program service accomplishments for each of its three largest program services, as $Saction = 501(a)(4)$ and $S01(a)(4)$ arganizations are required to report the amount of grants and allocations to other		-
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other revenue, if any, for each program service reported.	rs, the total expe	enses, and
а	(Code:) (Expenses \$ 164,767,590. including grants of \$ 56,678,767.) (Rever	2 P	146 577 636.
я	LAFAYETTE COLLEGE IS A LIBERAL ARTS COLLEGE OFFERING BACHELOR OF ARTS	iue \$, _ , , , , , , , , , , , , , , , ,
	AND BACHELOR OF SCIENCE DEGREES IN FOUR DISCIPLINES IN HUMANITIES		
	ENGINEERING, NATURAL SCIENCES, AND SOCIAL SCIENCES. IN FALL 2019, THE		
	2,633 FULL-TIME STUDENTS CAME FROM 31 STATES AND 27 COUNTRIES. THE		
	STUDENT-TO-FACULTY RATIO AT THE COLLEGE IS APPROXIMATELY 10 TO 1. 240		
	OF THE 243 FULL-TIME FACULTY HOLD A DOCTORATE OR OTHER TERMINAL DEGREE.		
	APPROXIMATELY 47% OF THE STUDENTS ATTENDING LAFAYETTE COLLEGE RECEIVE		
	FINANCIAL ASSISTANCE. 642 STUDENTS WERE AWARDED AN UNDERGRADUATE		
	DEGREE. LAFAYETTE COLLEGE HAS A FOUR-YEAR GRADUATION RATE OF 84% AND		
	SIX-YEAR GRADUATION RATE OF 88%. APPROXIMATELY 97% OF THE COLLEGE'S		
	GRADUATES WERE EMPLOYED, IN GRADUATE SCHOOL, OR SECURED INTERNSHIPS		
	WITHIN 6 MONTHS AFTER GRADUATION.		
b		iue \$	28,817,051.
	AS A RESIDENTIAL COLLEGE, LAFAYETTE STUDENTS COMPLEMENT THEIR ACADEMIC		
	SCHOLARSHIP WITH A MYRIAD OF OPPORTUNITIES TO CONNECT WITH ONE ANOTHER		
	AND LEARN FROM THE LARGE WORLD REPRESENTED ON THE COLLEGE'S CAMPUS. AS		
	PART OF THEIR EXPERIENCE AT A RESIDENTIAL COLLEGE, LAFAYETTE STUDENTS		
	ENGAGE IN A VAST OFFERING OF EXTRACURRICULAR AND CO-CURRICULAR		
	POSSIBILITIES. LAFAYETTE COLLEGE OFFERS MORE THAN 250 STUDENT CLUBS AND		
	ORGANIZATIONS, 23 NCAA DIVISION 1 ATHLETIC PROGRAMS, AND NUMEROUS		
	EXPERIENCES IN THE FINE ARTS AND PERFORMING ARTS ALL OF WHICH ARE		
	COMPLEMENTED BY A STRONG STUDENT LIFE PROGRAM THAT ENHANCES THE		
	LAFAYETTE EXPERIENCE BEYOND THE CLASSROOM.		
C	(Code:) (Expenses \$ including grants of \$) (Reven	ue \$	
d	Other program services (Describe on Schedule O.)		
	(Expenses \$ including grants of \$) (Revenue \$)
е	Total program service expenses 194, 985, 590.		
			Form 990 (20

Form	990 (2019) LAFAYETTE COLLEGE 24-07956	86	Р	age 3
Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8	X	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9	Х	
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Х	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	L
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		x
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? // "Yes,"			
	complete Schedule G, Part III	19		x
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
_	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21	х	
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Form	990 (2019) LAFAYETTE COLLEGE 24-07956	86	Р	age 4
Par	t IV Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
20	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
		23	х	
	Schedule J	23	21	<u> </u>
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a	Х	<u> </u>
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		X
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes." complete			
	Schedule L. Part I	25b		x
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		x
07		20		<u> </u>
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
с	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30	х	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		x
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			<u> </u>
52		32		x
22	Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		<u> </u>
33				x
• •	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		<u> </u>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and		v	1
	Part V, line 1	34	X	──
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	<u>35a</u>	Х	<u> </u>
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	х	
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Chaok if School up O contains a reasonable or note to any line in this Dart V			
			Vac	No
4 -	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		Yes	
		-		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	0000	<u> </u>
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LAFAYETTE COLLEGE

Form	990 (2019) LAFAYETTE COLLEGE 24-079568	6	Р	age 5
Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2628			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	х	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	Х	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		x
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		x
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		х
с	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		x
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
с	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		x
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		x
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		x
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders 11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans 13b			
С	Enter the amount of reserves on hand 13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		x
	If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
	If "Yes," complete Form 4720, Schedule O.		. 000	
		E e com		(0040)

Form **990** (2019)

932005 01-20-20

	550 (2015)				Ρ
r ai			d for a "No	" resp	ons
<u>`~~+</u>					
Sect	Ion A. Governing Body and Management				
			25	<u> </u>	es
			24		
			34		
		th any other			_
			1		<u> </u>
3	Did the organization delegate control over management duties customarily performed by or under the dir	rect supervision			
				3	
				ŀ	
5	Did the organization become aware during the year of a significant diversion of the organization's assets'	?		5	
6	Did the organization have members or stockholders?			;	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoi	nt one or			
	more members of the governing body?		7	а	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stock	holders, or			
			7	b	
			····· ⊢		
			8	a X	5
				-	
			····· •		
			g		
				,	
	This Section B requests mornation about policies not required by the internal Reven	ue Code.)		Y	~~
10-	Did the exception have least charters, branches, or effiliates?		10		-3
			····· "	a	
					,
		efore filling the for	m? 1	a ^	<u> </u>
			12	b X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,	" describe			
			12		
13	Did the organization have a written whistleblower policy?		1		
14	Did the organization have a written document retention and destruction policy?		1	4 ^X	<u> </u>
15	Did the process for determining compensation of the following persons include a review and approval by	independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?				
а	The organization's CEO, Executive Director, or top management official			ia X	2
				ib X	2
		t with a			
			16	ia l	
			····· ⊢	-	
			16	sh	
 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 6 Did the organization have members or stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 8 Did the organization commoneously document the meetings held or written actions undertaken during the year by the following: a The governing body? 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If 'Yes,'' provide the names and addresses on Schedule O</i> Section B. Policies (<i>This Section B requests information about policies not required by the Internal Revenue Code.</i>) 10a Did the organization nave written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization nave written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 12a Did the organization have awritten conflict of interest policy? <i>If 'No,'' go to line 13</i> b Were officer, director, or trustes, and key employees required disclose annually interests tha could give rise to conflicts? c Did the		1(a)(0)	h.)		
		990-1 (Section 50	(C)(3)S OF	iy) ava	ana
	for public inspection. Indicate now you made these available. Check all that apply.				
		$\alpha + \beta + \beta + \alpha$			
	Own website Another's website X Upon request Other (explain on	,			
19	Own website Another's website X Upon request Other (explain on Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict	,	cy, and fin	ancial	
19	Own website Another's website To Upon request Other <i>(explain on Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict statements available to the public during the tax year.</i>	ct of interest poli	cy, and fin	ancial	
19 20	Own website Another's website X Upon request Other <i>(explain on Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict statements available to the public during the tax year.</i> State the name, address, and telephone number of the person who possesses the organization's books	ct of interest poli	cy, and fin	ancial	
19 20	Own website Another's website X Upon request Other (explain on Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books CRAIG BECKER - 610-330-5957	ct of interest poli	cy, and fin	ancial	
19 20	Own website Another's website X Upon request Other (explain on Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books CRAIG BECKER - 610-330-5957	ct of interest poli	·		
19 20	Own website Another's website X Upon request Other (explain on Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books CRAIG BECKER - 610-330-5957 610-330-5957 730 SULLIVAN ROAD, 030 MARQUIS HALL, EASTON, PA 18042-1798	ct of interest poli	·	orm 9	

Form 990 (2019) LAFAYETTE COLLEGE	24-0795686	Page 7
Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest	Compensated	
	Employees, and Independent Contractors		
	Check if Schedule O contains a response or note to any line in this Part VII		
Section A.	Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees		
1a Comple	te this table for all persons required to be listed. Report compensation for the calendar year endi	ing with or within the organizatior	n's tax year.
	II of the organization's current officers, directors, trustees (whether individuals or organizations), columns (D), (E), and (F) if no compensation was paid.	regardless of amount of comper	nsation.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

 (A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average	(do	not c	Pos	ition			Reportable	Reportable	Estimated
	hours per	box	, unles	ss per	rson i	s both	n an	compensation	compensation	amount of
	week		cer an	dad	irecto	r/trus	tee)	from	from related	other
	(list any	rector						the	organizations	compensation
	hours for	e or di	ee			sated		organization	(W-2/1099-MISC)	from the
	related organizations	rustee	l trus		ee	npen		(W-2/1099-MISC)		organization and related
	below	dual t	utiona	_	m ploy	st cor	7			organizations
	line)	Individual trustee or director	In stitutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) ALISON R. BYERLY	50.00									
PRESIDENT		х		х				816,569.	0.	100,911.
(2) JOSEPH S. BOHRER	50.00									
CHIEF INVESTMENT OFFICER				х				516,641.	0.	37,178.
(3) ROGER A. DEMARESKI	50.00									
VP OF FINANCE & ADMINISTRATION/TREAS				Х				476,875.	0.	50,491.
(4) SAIYID A. RIZVI	50.00									
PROVOST				Х				454,081.	0.	48,894.
(5) MERVIN A. BURTON	50.00									
DIRECTOR OF INVESTMENTS						x		425,830.	0.	32,048.
(6) LESLIE F. MUHLFELDER	50.00									
VP OF HUMAN RESOURCES & GENERAL COUN				X				348,835.	0.	78,530.
(7) KIMBERLY A. SPANG	50.00									
VP OF DEVELOPMENT & COLLEGE RELATION				Х				360,966.	0.	60,753.
(8) GREGORY V. MACDONALD	50.00									
VP OF ENROLLMENT MANAGEMENT				Х				266,703.	0.	151,542.
(9) CRAIG BECKER	50.00									
ASSOC VP FOR FINANCE, PLANNING & CAP					Х			284,410.	0.	49,134.
(10) LI ZHAO	50.00									
INVESTMENT ASSOCIATE						X		278,884.	0.	30,276.
(11) BRUCE A. MURPHY	50.00									
KIRBY PROFESSOR OF GOVERNMENT & LAW						X		258,518.	0.	46,312.
(12) JOHN E. MEIER	50.00									
PROVOST	50.00			X				268,394.	0.	32,226.
(13) FRANCIS B. O'HANLON	50.00							252 412	•	46 502
HEAD MEN'S BASKETBALL COACH	E0.00					X		253,413.	0.	46,593.
(14) JOHN KINCAID PROFESSOR/DIRECTOR OF MEYNER CENTER	50.00					x		249 567	0.	24 571
(15) JOHN L. O'KEEFE	50.00							248,567.	0.	34,571.
VP & CHIEF INFORMATION OFFICER	50.00			х				233,069.	0.	43,523.
(16) ANNETTE DIORIO	50.00			Λ				255,005.	0.	45,525.
VP OF CAMPUS LIFE/SR. DIVERSITY OFFI	50.00			х				231 /55	0.	32,647.
(17) MARK EYERLY	50.00			A				231,455.	0.	52,017.
VP FOR MARKETING & COMMUNICATIONS				х				221,991.	0.	40,798.
						1			۰.	Form 990 (2019)
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Form 990 (2019) LAFAYETTE COL	LEGE								24-079	568	6	Pa	age 8
Part VII Section A. Officers, Directors, Trust	ees, Key Emp	oloy	ees,	anc	d Hig	ghes	st C	ompensated Employee	s (continued)				
(A)	(B)			_ (0				(D)	(E)			(F)	
Name and title	Average	(do		Pos heck		۱ than c	one	Reportable	Reportable		Es	timate	d
	hours per	box	, unle	ss per	rson i	s both pr/trus	n an	compensation	compensation			nount	of
	week					1/1/1/1/1/1/1		- from	from related			other	
	(list any hours for	irecto						the	organizations	~		pensa om the	
	related	e or c	tee			sated		organization (W-2/1099-MISC)	(W-2/1099-MISC	, (anizati	
	organizations	truste	al trus		/ee	mper					•	d relate	
	below	Individual trustee or director	Institutional trustee	5	Key employee	Highest compensated employee	er				orga	anizatio	ons
	line)	Indiv	Instit	Officer	Key e	High empl	Former				_		
(18) ALMA SCOTT-BUCZAK	50.00												
ASSOC VP FOR HUMAN RESOURCES					х			200,306.		٥.		34,	212.
(19) ROBERT E. SELL	5.00												
CHAIR		Х		х				٥.		٥.			٥.
(20) LINDA ASSANTE CARRASCO	5.00												
VICE CHAIR		Х		X				0.		٥.			٥.
(21) ANGEL L. MENDEZ	5.00												
SECRETARY		Х		X				0.		٥.			٥.
(22) EDWARD W. AHART	3.00												
EXECUTIVE COMMITTEE		Х						0.		٥.			٥.
(23) SAMUEL R. CHAPIN	3.00												
EXECUTIVE COMMITTEE		Х						0.		٥.			0.
(24) ANTONIO F. FERNANDEZ	3.00												
EXECUTIVE COMMITTEE		Х						0.		٥.			0.
(25) SUSAN L. FOX	3.00												
EXECUTIVE COMMITTEE		Х						0.		٥.			٥.
(26) LEO A. HELMERS	3.00												
EXECUTIVE COMMITTEE		Х						0.		0.			0.
1b Subtotal								6,145,507.		0.		950,	
c Total from continuation sheets to Part VI								0.		0.			0.
d Total (add lines 1b and 1c)								6,145,507.		0.		950,	639.
2 Total number of individuals (including but no	ot limited to th	ose	liste	d ab	ove) wh	o re	eceived more than \$100,	000 of reportable				
compensation from the organization												<u>x</u>	192
										ſ		Yes	No
3 Did the organization list any former officer,	-		•	•			Ŭ				-		v
line 1a? If "Yes," complete Schedule J for su											3		<u>X</u>
4 For any individual listed on line 1a, is the su												v	
and related organizations greater than \$150			•								4	X	
5 Did any person listed on line 1a receive or a											-		х
rendered to the organization? If "Yes." com Section B. Independent Contractors	plete Schedule	e J fe	or sı	ich i	bers	on .					5		Λ
1 Complete this table for your five highest cor	nnensated inc	lono	ndo	ot co	ontre	actor	re th	nat received more than \$	100 000 of comp	neat	ion fr	m	
the organization. Report compensation for t										11341		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
(A)			- Tom	<u>ig 11</u>				(B)			(0	;)	
Name and business	address							Description of s	ervices	С		nsatior	า
TURNER CONSTRUCTION COMPANY, 1500 SPE	RING												
GARDEN STREET, SUITE 220, PHILADELPHI								CONSTRUCTION			13	409,	058.
BON APPETIT MANAGEMENT COMPANY	•												
2400 YORKMONT ROAD, CHAROLOTTE, NC 28	3217							DINING SERVICES			7	838,	988.
ALLIED BUILDING CORP, 74 WEST BROAD													
STREET, SUITE 200, BETHLEHEM, PA 1801	.8						þ	CONSTRUCTION			2	040,	517.
DEL VALLEY PROPERTIES INC													
11 CHASE HOLLOW ROAD, HOPEWELL, NJ 08	3525						_	CONSTRUCTION			1	893,	738.
MCFALL, LAYMAN & JORDAN, PC													
134 BROADWAY, BANGOR, PA 18013-2506								LEGAL SERVICES			1	827,	106.
2 Total number of independent contractors (ir	cluding but no	ot lin	nited	d to	thos	se lis	ted	above) who received mo	ore than				
\$100,000 of compensation from the organiz	ation 🕨				62	2							
SEE PART VII, SECTION A CONTINU	JATION SHEE	TS									Form	990 (2	2019)

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Part VII Section A. Officers, Directors	, Trustees, Key Er	nplo	yee	s <u>,</u> ar	nd H	ligh	est (Compensated Employe	es (continued)	
(A)	(B)			(0				(D)	(E)	(F)
Name and title	Average				ition			Reportable	Reportable	Estimated
	hours	(c	heck	all t	that	app	ly)	compensation	compensation	amount of
	per							from	from related	other
	week	F				lo yee		the	organizations	compensation
	(list any hours for	direct				d emp		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	related	ee or (stee			nsated		(00-2/1033-10130)		and related
	organizations	trust	al tru		oyee	ompe				organizations
	below	Individual trustee or director	Institutional trustee	cer	Key employee	Highest com pen sated em ployee	Former			
	line)	Indi	Inst	Officer	Key	Higt	Forr			
(27) NANCY J. KUENSTNER	3.00									
EXECUTIVE COMMITTEE		х						0.	0.	C
(28) BARBARA LEVY	3.00									
EXECUTIVE COMMITTEE		х						0.	0.	C
(29) JUDSON C. LINVILLE	3.00									
EXECUTIVE COMMITTEE		х						0.	0.	0
(30) PAMELA S. PASSMAN	3.00									-
EXECUTIVE COMMITTEE		х						0.	0.	0
(31) J.B. REILLY	3.00	x						0.	0.	
EXECUTIVE COMMITTEE	2.00	X						U.	υ.	(
(32) JAMES L. BENJAMIN TRUSTEE	2.00	x						0.	0.	C
(33) JAMES R. BIRLE, JR.	2.00	~						0.	0.	
TRUSTEE	2.00	x						0.	0.	C
(34) HARRY S. CHERKEN	2.00							···	••	
rrustee		x						0.	0.	0
(35) SEBASTIAN J. CRAPANZANO	2.00								- •	
TRUSTEE		х						0.	0.	C
(36) TANUJA MAJUMDAR DEHNE	2.00									
TRUSTEE		х						٥.	0.	C
(37) JOHN A. FRY	2.00									
TRUSTEE		х						٥.	0.	0
(38) MICHAEL C. HEANEY	2.00									
TRUSTEE		х						٥.	0.	C
(39) HAROLD N. KAMINE	2.00									
TRUSTEE		х						0.	0.	C
(40) LISA J. KASSEL	2.00									
TRUSTEE		х						0.	0.	C
(41) JEFFERSON W. KIRBY	2.00									
TRUSTEE		х						٥.	0.	C
(42) CLAUDINE D. LILIEN	2.00									
TRUSTEE		х						0.	0.	C
(43) KEVIN R. MANDIA	2.00									
TRUSTEE		х						0.	0.	C
(44) D. CHRISTIAN MCCUMBER	2.00									
IRUSTEE		х						0.	0.	0
(45) CYNTHIA Y. PAIGE	2.00									
TRUSTEE		х						0.	0.	(
(46) JOSE A. RODRIGUEZ	2.00									
TRUSTEE		х						0.	0.	C

932201 04-01-19

	DLLEGE								24-07956	86
Part VII Section A. Officers, Directors, Tr		nplo	yee			ligh	est (
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average	,			ition			Reportable	Reportable	Estimated
	hours	(Cl	neck I	all :	that	app	ly)	compensation	compensation from related	amount of
	per week					9		from the	organizations	other compensation
	(list any	tor				ploye		organization	(W-2/1099-MISC)	from the
	hours for	r direc				ed em		(W-2/1099-MISC)	(organization
	related	tee or	ustee			ensat				and related
	organizations	Individual trustee or director	Institutional trustee		Key employee	Highest com pensated em ployee				organizations
	below	ividua	titutic	Officer	/ emp	hest	Former			
	line)	pul	Ins	0ff	Key	Ξ	For			
(47) DAVID M. ROTH, ESQ.	2.00									
TRUSTEE		х						0.	0.	0
(48) PETER S. RUGGIERO	2.00									
TRUSTEE	_	Х						0.	0.	0
(49) LAUREN A. STEINITZ	2.00									
TRUSTEE		х						0.	0.	0
(50) WYNNE A. WHITMAN	2.00									
TRUSTEE		х						0.	0.	0
(51) ALVIN M. YEARWOOD	2.00									
TRUSTEE		Х						0.	0.	0
					-					
	+				-	<u> </u>	-			
		-								
	+				-	-				
					<u> </u>		-			
		-								
	1	1								

932201 04-01-19

ari	t VII	Statement of Re	ven	ue						_
		Check if Schedule O o	<u>conta</u>	ins a resp	onse (or note to any line	e in this Part VIII (A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue exclud from tax unde sections 512 - {
Ŋ	1 a	Federated campaigns		1a						
	b	Membership dues		1b						
	с	Fundraising events								
		Government grants (contr				2,078,388.				
0		All other contributions, gifts,								
D		similar amounts not included				18,056,730.				
5	a	Noncash contributions included in			\$					
	h	Total. Add lines 1a-1f					20,135,118.			
						Business Code	, ,			
	2 a	TUITION AND FEES				611710	145,631,686.	145,631,686.		
	b	AUXILIARY SERVICES				611710	28,817,051.	28,817,051.		
Ð		ATHLETICS/SPORTS NE	TWO			611710	945,950.	945,950.		
D N	ט ה									
Pevelue	d									
	e									
		1 5					175,394,687.			
		Total. Add lines 2a-2f					175,554,007.			
	3	Investment income (includ	•				-34,268,727.		-158 062	-34,110,6
		other similar amounts)					-54,200,727.		-130,002.	-54,110,00
	4	Income from investment o			•	· · ·				
	5	Royalties								
		_		(i) Rea		(ii) Personal				
		Gross rents	6a	,	399.					
	b	Less: rental expenses	6b	399,						
	С	Rental income or (loss)	6c	413,	781.					
	d	Net rental income or (loss))	<u></u>		>	413,781.			413,78
	7 a	Gross amount from sales of		(i) Secur		(ii) Other				
		assets other than inventory	7a [₿]	302,994,	010.					
	b	Less: cost or other basis								
		and sales expenses	7b	38,443,	100.	506,732.				
	с	Gain or (loss)	7c	64,550,	910.	-506,732.				
	d					►	64,044,178.			64,044,1
	8 a	Gross income from fundraisi	ng eve	ents (not						
		including \$		of						
		contributions reported on	line ⁻	Ic). See						
		Part IV, line 18			8a					
	b									
						►				
	b									
					10a	1,416,754.				
	h	Less: cost or other basis and sales expenses 7b 7 38,443,100. 506,732. Gain or (loss) 7c 64,550,910. -506,732. Net gain or (loss) 64,044,178. Gross income from fundraising events (not including \$ of contributions reported on line 1c). See 64 Part IV, line 18 8a Less: direct expenses 8b Net income or (loss) from fundraising events 64								
							-198 022		-14 812	-183,23
╈	U		50103	STINCIII	JIY		,•		,•	
	11 ~	INVESTMENT INCOME,	REB			900099	2,308,327.			2,308,3
Revenue	11а ь	FEES, FINES AND COS				900099	630,998.		13,188.	617,8
ven	b		IK			500055	0.00,000.		,	017,0
e	c	All - H								
		All other revenue					2 020 205			
		Total. Add lines 11a-11d					2,939,325. 228,460,340.	175 204 605	150 505	22.000 -
	12	Total revenue. See instruction	nne				ZZ8 460 340.	175,394,687.	-159,686.	33,090,22

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LAFAYETTE COLLEGE

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Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (B) (C) (D) (A) Do not include amounts reported on lines 6b, Total expenses Management and general expenses Program service Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses expenses Grants and other assistance to domestic organizations 1 63,100 63,100. and domestic governments. See Part IV, line 21 2 Grants and other assistance to domestic 56,615,668. 56,615,668. individuals. See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members 4 5 Compensation of current officers, directors, trustees, and key employees 4,097,548. 484,280. 3,293,248. 320,020. 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 69,886,794. 58,118,790. 8,826,325. 2,941,679. Other salaries and wages 7 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 6,386,971 5,048,681 1,006,483 331,807. 10,797,069 8,512,605 1,718,069 566,395. Other employee benefits 9 5,228,969 824,000 271,648. 4,133,321 10 Payroll taxes 11 Fees for services (nonemployees): Management а 903,925, 66,594. 813,453, 23,878. b Legal 157,779. 157,779 Accounting С Lobbying d 163,391. 163,391. Professional fundraising services. See Part IV, line 17 е 612,012. 612,012. Investment management fees f Other. (If line 11g amount exceeds 10% of line 25, g 12,535,906 10,308,684 2,191,232 35,990. column (A) amount, list line 11g expenses on Sch O.) 75,972 65,723. 9,449 800. Advertising and promotion 12 1,574,316 241,550. 2,177,747. 361,881 13 Office expenses 2,793,074 500,756. 2,146,733 145,585. 14 Information technology 15 Royalties 4,291,465 3,920,297 371,168 16 Occupancy 304,941 4,570,885 4,133,866. 132,078. Travel 17 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 277,293 367,719. Conferences, conventions, and meetings 1,265,126. 620,114. 19 10,294,186, 9,911,919, 382,267, 20 Interest 21 Payments to affiliates

15,646,141

1,800,034,

8,158,414

2,942,104

7,126,616,

228,590,896

0.

reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. if following SOP 98-2 (ASC 958-720) Check here

AUXILIARY SERVICES

All other expenses

NON OFFICE SUPPLIES

ALLOCATION OF INDIRECT

Depreciation, depletion, and amortization

Total functional expenses. Add lines 1 through 24e

Joint costs. Complete this line only if the organization

Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)

932010 01-20-20

22

23

24

а

b

С d

е

25 26

Insurance

13,593,243

8,158,414.

2,937,054

6,383,142

194,985,590

-655,329.

490,352.

2,052,898

1,309,682.

5,033

655,329

669,541

27,988,816

17.

73,933.

5,616,490.

Form 990 (2019)

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Check if Schedule O contains a response or note to any line in this Part X

			<u> </u>		(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			56,024.	1	12,292.
	2	Savings and temporary cash investments			62,579,195.	2	66,897,772.
	3	Pledges and grants receivable, net			24,516,328.	3	15,032,538.
	4	Accounts receivable, net			3,834,603.	4	2,468,595.
	5	Loans and other receivables from any current or t					
		trustee, key employee, creator or founder, substa					
		controlled entity or family member of any of these				5	
	6	Loans and other receivables from other disqualifie	•				
		under section 4958(f)(1)), and persons described				6	
Ś	7	Notes and loans receivable, net		7			
Assets	8	Inventories for sale or use			733,867.	8	659,226.
Ass	9				2,026,942.	9	1,976,627.
		Land, buildings, and equipment: cost or other					, ,
			10a	666,240,517.			
	ь	Less: accumulated depreciation		269,735,436.	381,747,925.	10c	396,505,081.
	11	Investments - publicly traded securities			236,430,239.	11	219,502,151.
	12	Investments - other securities. See Part IV, line 11			653,215,405.	12	674,745,193.
	13	Investments - program-related. See Part IV, line 1			2,769,173.	13	2,492,613.
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11		19,235,310.	15	1,271,808.	
	16	Total assets. Add lines 1 through 15 (must equa			1,387,145,011.	16	1,381,563,896.
	17	Accounts payable and accrued expenses			20,145,066.	17	12,142,394.
	18	Grants payable	1,279,224.	18	882,491.		
	19	Deferred revenue	2,729,588.	19	5,520,221.		
	20	Tax-exempt bond liabilities			272,340,932.	20	270,592,055.
	21	Escrow or custodial account liability. Complete P	Part IV of	Schedule D	3,299,596.	21	3,618,441.
ŝ	22	Loans and other payables to any current or forme	er officer	, director,			
Liabilities		trustee, key employee, creator or founder, substa	antial cor	ntributor, or 35%			
iabi		controlled entity or family member of any of these	e person	s		22	
	23	Secured mortgages and notes payable to unrelat	ed third	parties	4,167,423.	23	3,429,480.
	24	Unsecured notes and loans payable to unrelated	third par	ties		24	
	25	Other liabilities (including federal income tax, pay					
		parties, and other liabilities not included on lines	17-24). C	Complete Part X			
		of Schedule D		·····	81,812,031.	25	80,077,569.
	26				385,773,860.	26	376,262,651.
Ś		Organizations that follow FASB ASC 958, chec	ck here				
ice:		and complete lines 27, 28, 32, and 33.			201 000 540		210 042 055
alar	27			·····	301,029,540.	27	319,043,875.
Ä	28	Net assets with donor restrictions			700,341,611.	28	686,257,370.
ŭ		Organizations that do not follow FASB ASC 95					
Net Assets or Fund Balances		and complete lines 29 through 33.					
its (29	Capital stock or trust principal, or current funds				29	
SSG	30	Paid-in or capital surplus, or land, building, or equ				30	
∋t A	31	Retained earnings, endowment, accumulated inc			1,001,371,151.	31	1 005 301 245
ž	32			·····	1,387,145,011.	32	1,005,301,245. 1,381,563,896.
	33	Total liabilities and net assets/fund balances			1,007,140,011.	33	<u> </u>

Form 990 (2019)

Form	990 (2019) LAFAYETTE COLLEGE	24-079	5686	Pad	_{ge} 12
	t XI Reconciliation of Net Assets				<u>j</u> -
	Check if Schedule O contains a response or note to any line in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	228	,460,	340.
2	Total expenses (must equal Part IX, column (A), line 25)	2	228	,590,	896.
3	Revenue less expenses. Subtract line 2 from line 1	3	-	-130,	556.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	1,001	,371,	151.
5	Net unrealized gains (losses) on investments	5	-	-531,	719.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9	4	,592,	369.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	1,005	,301,	245.
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	0.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2 a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2 b	X	<u> </u>
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit		v	
	Act and OMB Circular A-133?		. <u>3a</u>	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required			v	
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	X 000	(2010)

Form **990** (2019)

932012 01-20-20

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(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047
2019
Open to Public

Department of the Treasury Attach to Form 990 or Form 990-EZ. Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.					Open to Public Inspection				
Nam	e of the organizat	tion						Employer	identification number
			ETTE COLLEGE						24-0795686
Par	tI Reason	for Public	Charity Status	All organizations must co	omplete th	is part.) Se	e instruction	S.	
The c	rganization is not	a private found	dation because it is: (For lines 1 through 12, c	heck only	one box.)			
1				on of churches described			I)(A)(i).		
2				Attach Schedule E (Forn					
3	•	•		anization described in so			•		
4	A medical re city, and sta	-	zation operated in co	njunction with a hospital	described	l in sectio	n 170(b)(1)(A	.)(iii). Enter	the hospital's name,
5	An organiza	tion operated f	or the benefit of a co	llege or university owned	d or operat	ed by a go	vernmental u	nit describe	ed in
	section 17	0(b)(1)(A)(iv).(Complete Part II.)						
6	A federal, st	ate, or local go	overnment or governm	nental unit described in	section 17	70(b)(1)(A)	(v).		
7	An organiza	tion that norma	ally receives a substa	ntial part of its support fi	rom a gove	ernmental	unit or from t	ne general j	public described in
	section 170	(b)(1)(A)(vi). (C	Complete Part II.)						
8	A communit	y trust describ	ed in section 170(b)	(1)(A)(vi). (Complete Par	t II.)				
9	An agricultu	ral research or	ganization described	in section 170(b)(1)(A)(ix) operate	ed in conju	inction with a	land-grant	college
	or university university:		grant college of agric	ulture (see instructions).	Enter the	name, city	, and state of	the college	or
10			ally receives: (1) more	than 33 1/3% of its sup	port from (contributio	ne membere	hin fees an	d gross receipts from
10				ct to certain exceptions,					
				(less section 511 tax) fro					
			mplete Part III.)			5505 20401		Janization e	
11				ively to test for public sa	fetv See	section 50)9(a)(4).		
12				ively for the benefit of, to				rry out the	purposes of one or
				ed in section 509(a)(1) of					
				f supporting organization					
а				supervised, or controlled					aivina
				gularly appoint or elect a					
			complete Part IV, Se						
b				or controlled in connect	tion with it	s supporte	ed organizatio	n(s), by hav	ing
			-	anization vested in the sa			-		-
			st complete Part IV,		•				
с				g organization operated	in connect	tion with, a	and functiona	lly integrate	d with,
). You must complete I					
d	Type III n	on-functional	y integrated. A supp	porting organization oper	ated in co	nnection v	ith its suppo	rted organiz	zation(s)
	that is not	functionally in	tegrated. The organiz	zation generally must sat	isfy a distr	ibution red	uirement and	an attentiv	veness
	requireme	nt (see instruct	tions). You must cor	nplete Part IV, Sections	A and D,	and Part	V .		
е	Check this	s box if the org	anization received a	written determination fro	m the IRS	that it is a	Туре I, Туре	II, Type III	
	functional	ly integrated, o	r Type III non-functio	nally integrated supporti	ng organiz	ation.			
f	Enter the number	r of supported	organizations						
g			n about the supporte		(iv) is the ora	anization listed			
	(i) Name of sup organizatio		(ii) EIN	(iii) Type of organization (described on lines 1-10	in your govern	ing document?	(v) Amount o support (see i	-	(vi) Amount of other support (see instructions)
	organizatio			above (see instructions))	Yes	No		istruction isj	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 932021 09-25-19 Schedule A (Form 990 or 990-EZ) 2019 15

Total

Schedule A (Form 990 or 990-EZ) 2019 LAFAYETTE COLLEGE

24-0795686

Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization

fails to qualify under the tests listed below, please complete Part III.)

Calendar year (or fiscal year beginning in) \> (a) 2015 (b) 2016 (c) 2017 (d) 2018 (e) 2019 (f) Total 1 Gifts, grants, contributions, and membership tess neolwed. (Do not include any "unusual grants.") 27, 747, 289. 40, 798, 536. 33, 481, 862. 31, 244, 561. 20, 135, 118. 153, 407, 366. 2 Tax revenues levied for the organization without charge turning any agreemental unit to the organization without charge turning any agreemental unit to the organization without charge turning any agreemental unit to the organization without charge turning agreemental unit or publicly supported organization in that exceeds 2% of the amount shown on line 11, column (0) turning turning agreement and the prast to the second 2% of the amount shown on line 11, column (0) turning turning agreement and the prast to the second 2% of the amount shown on line 11, column (0) turning turning agreement agree	Sec	ction A. Public Support						
1 Gins, grants, contributions, and membership fees received. (D not include any "unusual grants.") 27, 747, 289, 40, 798, 536, 33, 481, 862, 31, 244, 561, 20, 135, 118, 153, 407, 366, 30, 798, 536, 33, 481, 862, 31, 244, 561, 20, 135, 118, 153, 407, 366, 30, 788, 536, 33, 481, 862, 31, 244, 561, 20, 135, 118, 153, 407, 366, 30, 788, 536, 33, 481, 862, 31, 244, 561, 20, 135, 118, 153, 407, 366, 30, 788, 536, 33, 481, 862, 31, 244, 561, 20, 135, 118, 153, 407, 366, 30, 980, 980, 980, 980, 980, 980, 980, 98	Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
include any "unusual grants.") 27,747,289,40,798,536,33,481,862,31,244,561,20,135,118,153,407,366, 2 Tax revenues levied for the organization interest, and the participation without charge interest. 27,747,289,40,798,536,33,481,862,31,244,561,20,135,118,153,407,366, 3 The value of services or facilities furnished by a governmental unit to the organization without charge interest. 27,747,289,40,798,536,33,481,862,31,244,561,20,135,118,153,407,366, 5 The parties of services or facilities furnished by a governmental unit or publicly supported organization included on line 1 that exceeds 2% of the annual shown on line 11, column (f) 27,747,289,40,798,536,33,481,862,31,244,561,20,135,118,153,407,366, 5 Weble support. Services 2% of the annual shown on line 11, column (f) 11,933,438,144,473,868,267,114,473,868,261,20,135,118,153,407,366,133,481,862,31,244,561,20,135,118,153,407,366,134,947,144,473,868,267,10,742,110,144,473,868,267,10,742,110,144,473,868,144,473,848,146,21,21,210,133,118,153,407,366,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,474,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,468,144,473,474,144,473,468,144,473,474,144,473,468,144,473,474,144,473,468,144,473,474,144,473,468,144,473,474,144,473,468,144,473,474,144,473,468,144,473,474,144,473,474,144,473,474,144,473,474,144,473,474,144,473,474,144,473,474,144,473,474,144,474,144,144,474,144,144,144,144	1	Gifts, grants, contributions, and						
2 Tax revenues levid for the organization without charge 3 The value of services or facilities 11 Particle of services or facilities 12 Tax and on its behalf 3 The value of services or facilities 14 Total. Addines 1 through 3 27,747,289, 40,798,536, 33,481,852, 31,244,551, 20,000,000,000,000,000,000,000,000,000,		membership fees received. (Do not						
is banefit and either paid to or expended on its behalf i i i 3 The value of services or facilities furnished by a governmental unit to the organization included on line 1 that exceeds 2% of the amount shown on line 11, colurum (i) i		include any "unusual grants.")	27,747,289.	40,798,536.	33,481,862.	31,244,561.	20,135,118.	153,407,366.
or expended on its behalt	2	Tax revenues levied for the organ-						
3 The value of services or facilities furmished by a governmental unit to the organization induced dragan through 3 27,747,289. 40,798,536. 33,481,862. 31,244,561. 20,135,118. 153,407,366. 4 Total. Add lines 1 through 3 27,747,289. 40,798,536. 33,481,862. 31,244,561. 20,135,118. 153,407,366. 5 The portion of total contributions by each person (other than a governmental unit to publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11. column (i) 11,933,498. 6 Public support. Subsective 5 term ise 4 141,473,868. Section B. Total Support 27,747,289. 40,798,536. 33,481,862. 31,244,561. 20,135,118. 153,407,366. 6 Public support. Subsective 5 term ise 4 141,473,868. Calendar year (or flect) year beginning in) (a) 2016 (c) 2017 (d) 2018 (e) 2019 (f) Total Support 7 Amounts from line 4		ization's benefit and either paid to						
truinshed by a governmental unit to the organization without charge 4 Total. Additions 1 through 3 27,747,289. 40,798,536. 33,481,862. 31,244,561. 20,135,118. 153,407,366. 5 The portion of total contributions by each person (ofter than a governmental unit or publicly supported organization) included on line 1 that exceeds 250 the anount show on line 11, column (r) 11,933,498. 11,933,498. 6 Public support. Subject the Stom Ine 4. 141,473,868. 141,473,868. Section B. Total Support Generation From Initest, dividends, payments received on securities loans, ents, royalite, and income from similar sources business is regularly carried on roless from the sale of capital assets (Explain In Part VI) 11 Total support. Add line 7 through 10 12 Gross income. Do not include gain or loss from the sale of capital assets (Explain In Part VI) 11 Total support. Add line 7 through 10 12 Gross receipts from related activities, etc. (see instructions) 12 .932,953,817. 1,993,336. -33,296,726. 10,742,110. 14 Fublic support percentage for 2019 (line 6, column (r) divided by line 11, column (r)) 14 .832,827. 88,267. 88,267. 15 The fore special strengthal assets (Explain In Part VI) 13 First five years. If the Form 90 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. 14 .80,07 .9 .12 .639,135. 16 Statis support percentage for 2019 (line 6, column (r) divided by line 11, column (r)) 14 .80,07 .9 .12 .639, 25913 .1376 second corganizati		or expended on its behalf						
teorganization without charge 27,747,289. 40,798,536. 33,481,862. 31,244,561. 20,135,118. 153,407,366. 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 11,933,498. 11,933,498. 6 Public support. Biostectine 5 them the 4. 11,933,498. 141,473,660. Section B. Total Support (a) 2015 (b) 2016 (c) 2017 (d) 2018 (e) 2019 (f) Total 7 Amounts from line 4 27,747,289. 40,798,536. 33,481,862. 31,244,561. 20,135,118. 153,407,366. 9 Not income from interest, dividends, paymetris received on securities loans, rents, royatiles, and income from similar sources activities, whether or not the business activities, whether or not the BQ 1, 269. 9,391,557. 23,653,817. 1,993,336. -33,296,726. 10,742,110. 9 Not income. Do not include gain or loss from the aled activities, etc. (see instructions) 42 82,267. 88,267. 10 Other income. Do not include gain or loss from the aled activities, etc. (see instructions) 12 8232,956,255. 13,842,479.	3	The value of services or facilities						
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5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 25% of the amount shown on line 11, column (f) 11, 933, 498. 6 Public support. Subtratilies 6 from line 4 11, 933, 498. 7 Amounts from line 4 11, 933, 498. 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources 0 (a) 2015 (b) 2016 (c) 2017 (d) 2018 (e) 2019 (f) Total 9 Net income from miniterest, dividends, payments received on securities loans, rents, royalties, and income from minitere thue subsiness activities, whether or not the business is regularly carried on 10 9,000,126. 9,391,557. 23,653,817. 1,993,336. -33,296,726. 10,742,110. 9 Net income. Do not include gain or loss from the sale of capital assets (Explain in Part VI) 88,267. 88,267. 88,267. 11 Totat support. Add Imas 7 through 10 867,269. 1,832,825. 2,982,683. 3,842,479. 2,926,137. 12,632,966,235. 12 Fast five servers. If the Forganization first, second, third, fourth, or fifth tax year as a sector 501c)((s) 931,355. 926 12 632,255. 92 14 Public support percentage for 2		the organization without charge						
by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)	4	Total. Add lines 1 through 3	27,747,289.	40,798,536.	33,481,862.	31,244,561.	20,135,118.	153,407,366.
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Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	ion A. Public Support						
Calend	ar year (or fiscal year beginning in) 🕨	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019) (f) Total
1 G	ifts, grants, contributions, and						
m	nembership fees received. (Do not						
in	nclude any "unusual grants.")						
m fc ai	iross receipts from admissions, nerchandise sold or services per- prmed, or facilities furnished in ny activity that is related to the rganization's tax-exempt purpose						
a	ross receipts from activities that re not an unrelated trade or bus-						
	ness under section 513						
iz	ax revenues levied for the organ- ation's benefit and either paid to r expended on its behalf						
fu	he value of services or facilities urnished by a governmental unit to ne organization without charge						
	otal. Add lines 1 through 5						
7a A	mounts included on lines 1, 2, and received from disqualified persons						
fro ex ar	mounts included on lines 2 and 3 received om other than disqualified persons that xceed the greater of \$5,000 or 1% of the mount on line 13 for the year						
	dd lines 7a and 7b						
Secti	ublic support. (Subtract line 7c from line 6.) ion B. Total Support						
	ar year (or fiscal year beginning in) 🕨	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019) (f) Total
	mounts from line 6						
d	aross income from interest, ividends, payments received on ecurities loans, rents, royalties, nd income from similar sources						
b U	nrelated business taxable income						
`	ess section 511 taxes) from businesses cquired after June 30, 1975						
сA	dd lines 10a and 10b						
a w	let income from unrelated business ctivities not included in line 10b, whether or not the business is equilarly carried on						
12 O	other income. Do not include gain r loss from the sale of capital ssets (Explain in Part VI.)						
	otal support. (Add lines 9, 10c, 11, and 12.)						
14 F	irst five years. If the Form 990 is for	r the organization's	s first, second, thi	d, fourth, or fifth t	ax year as a sectio	n 501(c)(3) org	ganization,
С	heck this box and stop here						
Secti	ion C. Computation of Publi	<u>c Support Per</u>	centage				
15 P	ublic support percentage for 2019 (I	ine 8, column (f), d	livided by line 13,	column (f))		15	%
	ublic support percentage from 2018					16	%
	on D. Computation of Inves						
17 In	vestment income percentage for 20)19 (line 10c, colur	mn (f), divided by I	ine 13, column (f))		17	%
	vestment income percentage from					18	%
	3 1/3% support tests - 2019. If the						line 17 is not
	nore than 33 1/3%, check this box ar	-	•				▶∟
	3 1/3% support tests - 2018. If the						
	ne 18 is not more than 33 1/3%, che						ition
<u>20 P</u>	rivate foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check t)
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(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and *if you checked 12a or 12b in Part I, answer (b) and (c) below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If* "Yes." *complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If* "Yes," *provide detail in* **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer 10b below.*
- **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

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Schedule A (Form 990 or 990-EZ) 2019

Yes No

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	Supporting organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons? A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
a	below, the governing body of a supported organization?	11a		
h	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
•	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,	2		
Sec	supervised, or controlled the supporting organization. tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
•	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how	2		
3	the organization maintained a close and continuous working relationship with the supported organization(s). By reason of the relationship described in (2), did the organization's supported organizations have a	<u> </u>		
U	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
а	The organization satisfied the Activities Test. <i>Complete</i> line 2 <i>below</i> .			
b	The organization is the parent of each of its supported organizations. <i>Complete</i> line 3 <i>below</i> .			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instruction of the second sec	uctions)		
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more	20		
~	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		
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	(Form 990 or 990-EZ) 2019 LAFA			
Part V	Type III Non-Functionally	/ Integrated 509(a)(3	8) Supporting C	Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualify			Part VI). See instruction
other Type III non-functionally integrated supporting organizations must of	complete Sec	tions A through E.	-
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities			
b Average monthly cash balances			
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non function			

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2019

932026 09-25-19

Par	t V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	nizations (continued)	
Sect	ion D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exer	mpt purposes		
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported		
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	s of supported organizations	6	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which th	e organization is responsive		
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2019 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
		(i)	(ii)	(iii)
Sect	ion E - Distribution Allocations (see instructions)	Excess Distributions	Underdistributions Pre-2019	Distributable Amount for 2019
1	Distributable amount for 2019 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2019 (reason-			
	able cause required- explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2019			
<u>a</u>	From 2014			
b	From 2015			
C	From 2016			
d	From 2017			
e	From 2018			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
<u>h</u>	Applied to 2019 distributable amount			
<u>i</u>	Carryover from 2014 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2019 from Section D,			
	line 7: \$			
<u>a</u>	Applied to underdistributions of prior years			
b	Applied to 2019 distributable amount			
C	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2019, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2019. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2020. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
	Excess from 2015			
	Excess from 2016			
	Excess from 2017			
	Excess from 2018			
e	Excess from 2019			(Fauna 000 au 000 FZ) 0040

Schedule A (Form 990 or 990-EZ) 2019

932027 09-25-19

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. Part VI (See instructions.)

SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:

FEES, FINES, COST RECOVERY
2015 AMOUNT: \$ 503,417.
2016 AMOUNT: \$ 418,255.
2017 AMOUNT: \$ 613,962.
2018 AMOUNT: \$ 615,534.
2019 AMOUNT: \$ 617,810.
INVESTMENT INCOME, REBATES, COMMISSIONS, AND OTHER
2015 AMOUNT: \$ 363,852.
2016 AMOUNT: \$ 1,414,570.
2017 AMOUNT: \$ 2,368,721.
2018 AMOUNT: \$ 3,226,945.
2019 AMOUNT: \$ 2,308,327.

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Schedule B

(Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service

Name of the organization

Organization type (check one):

** PUBLIC DISCLOSURE COPY	* *
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Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Employer identification number

24-0795686

TE	COLLEGE	

LAFAYET

Filers of:	Section:
Form 990 or 990-EZ	X 501(c)(³) (enter number) organization
	4947(a)(1) nonexempt charitable trust not treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year for an *exclusively* set is contributions totaling \$5,000 or more during the year for an *exclusively* set is contributions totaling \$5,000 or more during the year for an *exclusively* set is contributions totaling \$5,000 or more during the year for an *exclusively* set is contributions totaling \$5,000 or more during the year for an *exclusively* set is contributed.

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B	(Form	990,	990-EZ,	or 990-PF)	(2019)
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Employer identification number

LAFAYETTE COLLEGE

LAFAYETTE	COLLEGE	24-0795686
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.	

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u> 1 </u>		\$4,000,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u></u>		\$1,603,860.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4 		\$1,060,735.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$1,218,667.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
923452 11-06-19		\$685,520.	Person X Payroll Noncash X (Complete Part II for noncash contributions.) 990, 990-EZ, or 990-PF) (2019)

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

2019.05080 LAFAYETTE COLLEGE

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Schedule B	(Form	990,	990-EZ,	or 990-PF)	(2019)
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Employer identification number

LAFAYETTE COLLEGE

24-0795686

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	itional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$1,974,800.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$592,560.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$501,052.	Person X Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$830,838.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$780,981.	Person X Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>12</u> 923452 11-06		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.) 990, 990-EZ, or 990-PF) (2019)

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

Page **2**

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Schedule B	(Form	990,	990-EZ,	or 990-PF)	(2019)
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Page **2**

Employer identification number

LAFAYETTE COLLEGE

24-0795686

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13		\$433,520.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

26 2019,05080

14560402 131839 097-10156000

Schedule B	(Form 9	990, 99	D-EZ, or	990-PF)	(2019)
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Page **3**

Employer identification number

LAFAYETTE COLLEGE

24-0795686

art II	Noncash Property (see instructions). Use duplicate copies of Part I	I if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	2,923 SHARES OF ACCENTURE PLC STOCK		
6			
		\$604,520.	12/19/19
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	412 VINTAGE PRINTS FROM VARIOUS ARTISTS		
7			
		\$\$	12/31/19
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	18,000 SHARES OF ARTISAN INTERNATIONAL FUND STOCK		
8		_	
		\$\$	12/23/19
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	9,242 SHARES OF ORACLE CORP. STOCK		
9			
		\$\$	06/30/20
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	365 SHARES OF AMAZON.COM INC		
11		_	
		\$680,981.	03/26/20
(a)		(-)	
No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		_	
		_ _	
		\$	90, 990-EZ, or 990-PF)

14560402 131839 097-10156000

2019.05080 LAFAYETTE COLLEGE

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Page **4**

ame of or	rganization		Employer identification number
AFAYETT	E COLLEGE		24-0795686
Part III	Exclusively religious, charitable, etc., contributi) through (e) and the following line en charitable, etc., contributions of \$1,000 or	ection 501(c)(7), (8), or (10) that total more than \$1,000 for the ye
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
—			
		(e) Transfer of gif	t
-	Transferee's name, address, ar	nd ZIP + 4	Relationship of transferor to transferee
a) No.		[
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-		(e) Transfer of gif	[
-	Transferee's name, address, ar	nd ZIP + 4	Relationship of transferor to transferee
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-		(e) Transfer of gif	
-	Transferee's name, address, ar	nd ZIP + 4	Relationship of transferor to transferee
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
—			
ŀ		e) Transfer of gif	t
-	Transferee's name, address, ar	nd ZIP + 4	Relationship of transferor to transferee
3454 11-06-	-19	I	Schedule B (Form 990, 990-EZ, or 990-PF) (20

2019.05080 LAFAYETTE COLLEGE 097-1011

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SCHEDULE C

(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below.
 Attach to Form 990 or Form 990-EZ.
 Go to www.irs.gov/Form990 for instructions and the latest information.

2019 Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

 Section 501(c)(4), (5), or (6) organizations: Complete Part II 	11.
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Nan	Name of organization					Employer identification number		
	LAFAYETTE					24-0795686		
Pa	rt I-A Complete if the or	ganization is exempt under	section 501(c) or	r is a section 52	7 org	anization.		
2 3	Political campaign activity expend Volunteer hours for political camp	aign activities					0. 0.	
Pa	art I-B Complete if the or	ganization is exempt under						
1	Enter the amount of any excise ta	x incurred by the organization under	section 4955		. ▶\$_		0.	
2	Enter the amount of any excise ta	x incurred by organization managers	under section 4955		. 🏲 💲 _		0.	
3	If the organization incurred a sect	on 4955 tax, did it file Form 4720 for	r this year?			Yes	No	
						Yes	No	
	If "Yes," describe in Part IV.	ganization is exempt under	agation E01(a)	voont opption E	01(-)	$\langle 2 \rangle$		
	-	• •		-	. ,	. ,		
1		ed by the filing organization for section			. ▶\$_			
2		nization's funds contributed to othe	r organizations for sec	tion 527				
					►\$			
3		es. Add lines 1 and 2. Enter here and			. .			
					▶\$			
4	Did the filing organization file For	,				Yes	No	
5	made payments. For each organiz contributions received that were p	mployer identification number (EIN) ation listed, enter the amount paid fi romptly and directly delivered to a s f additional space is needed, provide	rom the filing organiza eparate political organ	tion's funds. Also en ization, such as a se	ter the	amount of politic	al	
	(a) Name	(b) Address	(c) EIN	(d) Amount paid f filing organizatio funds. If none, ente	n's	(e) Amount of contributions rec promptly and delivered to a s	eived and directly	

	tunas. It none, enter -0	delivered to a separate political organization. If none, enter -0

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2019

932041 11-26-19

Schedule C (Form	990 or	990-F7	2019	LAFAYETTE	COLLEGE
Schedule O		330 01	330-LZ	12013	DALAIDIID	COTTRAR

section 501(h)).	ation is exer	npt under sectior	1 501(C)(3) and file	d Form 5768 (el	ection under
A Check if the filing organization I	pelongs to an affi	liated group (and list ir	Part IV each affiliated g	group member's nam	ne, address, EIN,
expenses, and share of	excess lobbying e	expenditures).			
B Check if the filing organization of	checked box A ar	nd "limited control" pro	ovisions apply.		
Limits on (The term "expenditure	Lobbying Expension Expension Lobbying Expension Lobbying Expension Comparison Lobbying Expension Comparison Lob)	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influence	public opinion (grassroots lobbying)			
b Total lobbying expenditures to influence	e a legislative boo				
c Total lobbying expenditures (add lines 1	a and 1b)				
e Total exempt purpose expenditures (ad	d lines 1c and 1d)			
f Lobbying nontaxable amount. Enter the	amount from the	e following table in bot	h columns.		
If the amount on line 1e, column (a) or (b) i	s: The lob	bying nontaxable am	ount is:		
Not over \$500,000	20% of	the amount on line 1e.			
Over \$500,000 but not over \$1,000,000	\$100,00	00 plus 15% of the exc	ess over \$500,000.		
Over \$1,000,000 but not over \$1,500,00	00 \$175,00	00 plus 10% of the exc	ess over \$1,000,000.		
Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000.					
Over \$17,000,000	\$1,000,	000.			
g Grassroots nontaxable amount (enter 2)	,				
h Subtract line 1g from line 1a. If zero or l			F		
i Subtract line 1f from line 1c. If zero or le					
j If there is an amount other than zero on		line 1i, did the organiza	ation file Form 4720		
reporting section 4911 tax for this year?					Yes No
(Some organizations that m	ade a section 5	eraging Period Under 01(h) election do not ate instructions for lii	have to complete all of	f the five columns b	elow.
	Lobbying Expe	nditures During 4-Yea	ar Averaging Period		1
Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount					
(150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Schedule C (Form 990 or 990-EZ) 2019

932042 11-26-19

Schedule C (F	Form 990 or 990-EZ) 2019 LAFAYETTE COLLEGE	24-0795686
Part II-B	Complete if the organization is exempt	under section 501(c)(3) and has NOT filed Form 5768
	(election under section 501(h)).	

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description		(a)		(b)	
	e lobbying activity.	Yes	No	Amo	ount
1 a	During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers?		X		
	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		x		
	Media advertisements?		x		
	Mailings to members, legislators, or the public?		x		
	Publications, or published or broadcast statements?		x		
	Grants to other organizations for lobbying purposes?		x		
	Direct contact with legislators, their staffs, government officials, or a legislative body?	Х			66,438.
-	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		х		
	Other activities?		х		
j	Total. Add lines 1c through 1i				66,438.
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х		
	If "Yes," enter the amount of any tax incurred under section 4912				
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Par	t III-A Complete if the organization is exempt under section 501(c)(4), sectio 501(c)(6).	n 501(c)(5), or sec	tion	
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the				
Par	t III-B Complete if the organization is exempt under section 501(c)(4), sectio 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."				3, is
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political				
	expenses for which the section 527(f) tax was paid).				
а	Current year		2a		
	Carryover from last year				
с	Total				
3					
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc	ess			
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p				
	expenditure next year?		4		
5	Taxable amount of lobbying and political expenditures (see instructions)		5		
Par	t IV Supplemental Information				
Prov	de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list): Part II-	A. lines 1 a	nd 2 (see	
	ictions); and Part II-B, line 1. Also, complete this part for any additional information.			,	
	II-B, LINE 1, LOBBYING ACTIVITIES:				
THE	COLLEGE IS A MEMBER OF THE AMERICAN COUNCIL ON EDUCATION, THE				
ASSO	CIATION OF INDEPENDENT COLLEGES AND UNIVERSITIES OF PENNSYLVANIA,				
THE	NATIONAL ASSOCIATION OF INDEPENDENT COLLEGES AND UNIVERSITIES AND				
THE	LEHIGH VALLEY ASSOCIATION OF INDEPENDENT COLLEGES. THROUGH THESE				
ORGA	NIZATIONS, THE COLLEGE MAY, FROM TIME TO TIME, LOBBY THE CITY OF	Sabadu	lle C (Form	000 or 00) EZ) 2010

Part IV Supplemental Information (continued)

EASTON, THE COMMONWEALTH OF PENNSYLVANIA OR THE FEDERAL GOVERNMENT IN

SUPPORT OF HIGHER EDUCATION ISSUES AND LEGISLATION OR IN THE ASSISTANCE

IN PROCURING GRANTS. THE COLLEGE NEITHER EMPLOYS A LOBBYIST OR

LOBBYING FIRM NOR INCURS LOBBYING EXPENSES FOR LEGISLATION ON THE

COLLEGE'S BEHALF. THE COLLEGE EMPLOYS THE DELTA DEVELOPMENT GROUP FOR

ASSISTANCE IN SECURING FEDERAL AND STATE GRANTS.

Schedule C (Form 990 or 990-EZ) 2019

932044 11-26-19

14560402 131839 097-10156000

SCHEDULE D

Department of the Treasury Internal Revenue Service

(Form	990)	
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Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information.



Name of the organization	Name	of th	e orqa	nizatio
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olover	identification	number
	aomanouadom	

Name	of the organization LAFAYETTE COLLEGE		Emp	loyer identification number 24-0795686
Par		d Funds or Other Similar Funds o		
Fai				13. Complete if the
	organization answered "Yes" on Form 990, Part IV, lir	(a) Donor advised funds	(b) Euro	ds and other accounts
	Tabal south and a formation			
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year		1.6 ve al a	
5	Did the organization inform all donors and donor advisors in	0		
•	are the organization's property, subject to the organization's			Yes No
6	Did the organization inform all grantees, donors, and donor a			
	for charitable purposes and not for the benefit of the donor of		•	
Par		consistion answered "Vee" on Form 000. Do		Yes No
			art IV, III e 7.	
1	Purpose(s) of conservation easements held by the organization		historically	montant land area
	Preservation of land for public use (for example, recreation of natural habitat		2	mportant land area
		Preservation of a	centined his	lone structure
0	Preservation of open space	if a departmention contribution in the form of	0.00000r/ot	ion accoment on the last
2	Complete lines 2a through 2d if the organization held a quali	med conservation contribution in the form of		
-	day of the tax year.			Held at the End of the Tax Year
a h	Total number of conservation easements			
b		ructure included in (a)		
C d	Number of conservation easements on a certified historic str			
d	Number of conservation easements included in (c) acquired			
2	listed in the National Register		2d	luring the tax
3		leased, extinguished, or terminated by the o	ryanization c	iuning the tax
4	year ▶ Number of states where property subject to conservation ea	coment is located		
- 5	Does the organization have a written policy regarding the pe			
5	violations, and enforcement of the conservation easements i			Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,			
U				nonto during the year
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conservation	n easement	s during the year
•				s daning the year
8	Does each conservation easement reported on line 2(d) above	ve satisfy the requirements of section 170(h)	(4)(B)(i)	
-	and section 170(h)(4)(B)(ii)?			Yes No
9	In Part XIII, describe how the organization reports conservat			
-	balance sheet, and include, if applicable, the text of the foot			
	organization's accounting for conservation easements.	·····		
Par		f Art, Historical Treasures, or Oth	er Similar	Assets.
	Complete if the organization answered "Yes" on Forn	n 990, Part IV, line 8.		
1a	If the organization elected, as permitted under FASB ASC 95	58, not to report in its revenue statement and	d balance sh	eet works
	of art, historical treasures, or other similar assets held for pu	blic exhibition, education, or research in furt	herance of p	ublic
	service, provide in Part XIII the text of the footnote to its fina	ncial statements that describes these items.		
b	If the organization elected, as permitted under FASB ASC 95	58, to report in its revenue statement and ba	lance sheet	works of
	art, historical treasures, or other similar assets held for public	c exhibition, education, or research in furthe	rance of pub	lic service,
	provide the following amounts relating to these items:		-	
	(i) Revenue included on Form 990, Part VIII, line 1		► \$	<u> </u>
			. .	6
2	If the organization received or held works of art, historical tre			
	the following amounts required to be reported under FASB A			
а	Revenue included on Form 990, Part VIII, line 1	-	► \$	3,031,800.
b				10,521,765.
LHA	For Paperwork Reduction Act Notice, see the Instruction			Schedule D (Form 990) 2019

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33 2019.05080 LAFAYETTE COLLEGE

Sche	dule D (Form 990) 2019 LAFAYETTE C					95686	Page 2
Par	t III Organizations Maintaining C	ollections of Art	, Historical Tre	asures, or Othe	er Similar Asset	t s _{(contir}	nued)
3	Using the organization's acquisition, accession	on, and other records	s, check any of the f	ollowing that make	significant use of its		
	collection items (check all that apply):						
а	a X Public exhibition d X Loan or exchange program						
b							
с	X Preservation for future generations						
4	Provide a description of the organization's co	llections and explain	how they further th	e organization's exe	empt purpose in Par	t XIII.	
5	During the year, did the organization solicit o						
	to be sold to raise funds rather than to be ma					Yes	X No
Par	t IV Escrow and Custodial Arrang	gements. Comple	ete if the organizatio			, line 9, or	
	reported an amount on Form 990, Pa	t X, line 21.					
1a	Is the organization an agent, trustee, custodi	an or other intermedi	ary for contributions	s or other assets not	included		
	on Form 990, Part X?		-			Yes	X No
b	If "Yes," explain the arrangement in Part XIII						
		·	-			Amount	t
с	Beginning balance				1c		
	Additions during the year						
	Distributions during the year						
f	Ending balance				1f		
2a	Did the organization include an amount on Fo				ility?	Yes	No
	If "Yes," explain the arrangement in Part XIII.				• • • • • • • • • • • • • • • • • • • •		X
Par		f the organization and	swered "Yes" on Fo	rm 990, Part IV, line	10.		
	·	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four	r years back
1a	Beginning of year balance	861,783,526.	870,744,623.	833,069,757.	774,730,899		061,387.
b	Contributions	18,379,803.	18,402,651.	21,306,093.	11,203,342	. 13,	123,784.
	Net investment earnings, gains, and losses						354,992.
	Grants or scholarships	8,842,283.	8,817,916.	8,175,815.			654,691.
	e Other expenditures for facilities						,
-							795,873.
f	Administrative expenses	2,985,851.	3,110,806.			-	648,716.
g	End of year balance	862,906,493.	861,783,526.			-	730,899.
2	Provide the estimated percentage of the curr		· · · · · · · · · · · · · · · · · · ·			,	,
- a	Board designated or quasi-endowment	25.26	%				
h	Permanent endowment 45.36	%	_,.				
	Term endowment 29.38						
Ū	The percentages on lines 2a, 2b, and 2c sho						
3a	Are there endowment funds not in the posse	•	tion that are held an	nd administered for t	he organization		
00	by:	oolon on the organiza			ine organization	ſ	Yes No
	(i) Unrelated organizations					3a(i)	X X
							x
h	(ii) Related organizationsb If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?						
4	Describe in Part XIII the intended uses of the					00 _	
Par	t VI Land, Buildings, and Equipm						
	Complete if the organization answere		Part IV line 11a S	ee Form 990 Part X	line 10		
	Description of property	(a) Cost or of			Accumulated	(d) Bool	k value
	Description of property	basis (investm			epreciation	(u) 000	K value
10	Land			,001,739.		10	001,739.
					178,831,501.	,	470,810.
	Buildings Leasehold improvements			,368,085.	32,073,010.		295,075.
				,433,320.	58,830,925.		602,395.
d	Equipment			,135,062.		,	135,062.
	e Other 19,135,062. 19,135,062. otal. Add lines 1a through 1e. (Column (d) must equal Form 990. Part X. column (B). line 10c.) 396,505,081.						
iota	. Aud lines 1a through 1e. (Column (d) must e	<u>qual Form 990, Part)</u>	<u>x, column (B), line 1(</u>	<u>JC.)</u>	·····		-
					Schedu	e D (Form	n 990) 2019

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LAFAYETTE COLLEGE

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A) EQ. INSTIT. MUTUAL FUNDS	9,941,723.	END-OF-YEAR MARKET VALUE
(B) EVENT DRIVED/DISTRESSED	26,613,129.	END-OF-YEAR MARKET VALUE
(C) LONG/SHORT EQUITY	412,758,329.	END-OF-YEAR MARKET VALUE
(D) MULTI-STRAT/ABS RETURN	96,767,606.	END-OF-YEAR MARKET VALUE
(E) REAL ESTATE	2,810,845.	END-OF-YEAR MARKET VALUE
(F) PRIVATE EQUITY	125,853,561.	END-OF-YEAR MARKET VALUE
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	674,745,193.	

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total, (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990. Part X. col. (B) line 15.)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) Part X Other Liabilities.	

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) DEFERRED GIVING LIABILITY	19,047,932.
(3) POST RETIREMENT BENEFITS	41,141,000.
(4) COND. ASSET RETIREMENT OBLIGATION	1,935,585.
(5) INT. RATE HEDGE/SWAP AGREEMENTS	17,953,052.
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	80,077,569.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... X

Schedule D (Form 990) 2019

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Sche	dule D (Form 990) 2019 LAFAYETTE COLLEGE			24-07	95686 Page 4
Pa	t XI Reconciliation of Revenue per Audited Financial Stateme	ents With	Revenue per Re	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	a.			
1	Total revenue, gains, and other support per audited financial statements			1	177,948,548.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	. 2a	-531,719.		
b	Donated services and use of facilities	2b			
с	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)		-51,382,455.		
е	Add lines 2a through 2d			2e	-51,914,174.
3	Subtract line 2e from line 1			3	229,862,722.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	612,012.		
b	Other (Describe in Part XIII.)		-2,014,394.		
с	Add lines 4a and 4b			4c	-1,402,382.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.)			5	228,460,340.
Pa	t XII Reconciliation of Expenses per Audited Financial Statem	nents With	I Expenses per F	Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	a.			
1	Total expenses and losses per audited financial statements			1	174,209,951.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	. 2a			
b	Prior year adjustments				
с	Other losses				
d	Other (Describe in Part XIII.)		2,014,394.		
е	Add lines 2a through 2d			2e	2,014,394.
3	Subtract line 2e from line 1			3	172,195,557.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	612,012.		
b	Other (Describe in Part XIII.)		55,783,327.		
с	Add lines 4a and 4b			4c	56,395,339.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 18.)			5	228,590,896.
	t XIII Supplemental Information.				
Due	do the department one required for Part II, lines 2, 5, and 0; Part III, lines 1, and 4; Par		and Oby Daut V line 4	. Davit V	

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART IV, LINE 2B:

THE COLLEGE MAINTAINS AGENCY FUNDS FOR THE INVESTMENT CLUB AND THE ALUMNI

ASSOCIATION.

PART V, LINE 4:

THE INTENT OF THE COLLEGE'S INVESTMENT GUIDELINES FOR ITS ENDOWMENT IS TO

PROVIDE A PREDICTABLE STREAM OF FUNDING TO THE COLLEGE'S PROGRAMS FROM THE

ENDOWMENT WHILE SEEKING TO MAINTAIN THE PURCHASING POWER OF THE ENDOWMENT

ASSETS. THE COLLEGE'S ENDOWMENT CONSISTS OF APPROXIMATELY 1,300 ENDOWED

FUNDS THAT ARE ESTABLISHED FOR A VARIETY OF PURPOSES. ENDOWMENT

CONTRIBUTIONS INCLUDE GIFTS AS WELL AS TRANSFERS TO BOARD DESIGNATED

FUNDS. EARNINGS ON ENDOWMENT FUNDS ARE DESIGNATED FOR SCHOLARSHIPS,

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Schedule D (Form 990) 2019

LAFAYETTE COLLEGE

Part XIII Supplemental Information (continued)

PROFESSORSHIPS, CHAIRS, STUDENT LOANS, INSTRUCTIONAL PROGRAMS, LIBRARY

PURCHASES, GENERAL OPERATIONS, AND OTHER DESIGNATED PURPOSES.

PART X, LINE 2:

THE COLLEGE'S ACCOUNTING POLICY PROVIDES THAT A TAX EXPENSE/BENEFIT FROM

AN UNCERTAIN TAX POSITION MAY BE RECOGNIZED WHEN IT IS MORE LIKELY THAN

NOT THAT THE POSITION WILL BE SUSTAINED UPON EXAMINATION, INCLUDING

RESOLUTIONS OF ANY RELATED APPEALS OR LITIGATION PROCESSES, BASED ON

TECHNICAL MERITS. THE COLLEGE DOES NOT BELIEVE ITS FINANCIAL STATEMENTS

INCLUDE UNCERTAIN TAX POSITIONS.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

SCHOLARSHIPS AND FELLOWSHIPS	-55,974,824.	
CHANGE IN ANNUITIES PAYABLE ESTIMATE	2,868,959.	
CHANGE IN FV OF INTEREST RATE HEDGE/SWAP AGREEMENTS	-3,687,590.	

 CHANGE IN POST RETIREMENT BENEFIT COST
 5,411,000.

 TOTAL TO SCHEDULE D, PART XI, LINE 2D
 -51,382,455.

PART XI, LINE 4B - OTHER ADJUSTMENTS:

RENTAL REVENUES TO EXTENT EXPENDED

COLLEGE STORE (COGS) REVENUES TO EXTENT EXPENDED

DIRECT SPECIAL EVENT EXPENSES

TOTAL TO SCHEDULE D, PART XI, LINE 4B

PART XII, LINE 2D - OTHER ADJUSTMENTS:

RENTAL REVENUES TO EXTENT EXPENDED

399,618.

COLLEGE STORE (COGS) REVENUES TO EXTENT EXPENDED

DIRECT SPECIAL EVENT EXPENSES

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-399,618.

-1,614,776.

-2,014,394.

1,614,776.

Schedule D (Form 990) 2019 LAFAYETTE COLLEGE Part XIII Supplemental Information (continued)		24-0795686	Page 5
Part XIII Supplemental Information (continued)			
TOTAL TO SCHEDULE D, PART XII, LINE 2D	2,014,394.		
PART XII, LINE 4B - OTHER ADJUSTMENTS:			
SCHOLARSHIPS AND FELLOWSHIPS	55,974,824.		
NONOPERATING EXPENSES			
TOTAL TO SCHEDULE D, PART XII, LINE 4B	55,783,327.		
FORM 990, SCHEDULE D, PART III, LINE 4			
AMONG THE RICH RESOURCES PROVIDED FOR STUDENTS IS A FINE, SMALL $$	ART		
COLLECTION. THE COLLECTION INCLUDES EIGHTEENTH-THROUGH EARLY TW	ENTY-FIRST		
CENTURY AMERICAN AND EUROPEAN PAINTINGS, PRINTS, AND SCULPTURE;	VINTAGE		
PHOTOGRAPHS; AND CONTEMPORARY AMERICAN SCULPTURE AND PAINTINGS.	RECENT		
ACQUISITIONS BUILD ON THE STRENGTH OF THE EXISTING COLLECTIONS.			
THE MISSION STATEMENT FOR THE ART COLLECTIONS IS TO DOCUMENT, P	RESERVE FOR		
FUTURE GENERATIONS, EXHIBIT, AND MAKE ACCESSIBLE THE COLLEGE'S 2	ART		
COLLECTION TO THE STUDENTS, PUBLIC, AND SCHOLARS THROUGH EXHIBIT	FIONS,		
PUBLICATIONS, REPRODUCTIONS, AND BY GRANTING ACCESS FOR RESEARCH	H PURPOSES.		
THE ADMINISTRATION OF THE ART COLLECTION COMPLIES WITH MUSEUM-F	IELD WIDE		
STANDARDS OF CARE (SEE AMERICAN ALLIANCE OF MUSEUMS, AAM). STUD	ENTS HAVE		
CURATED EXHIBITIONS FROM THE COLLECTIONS; WHEN APPROPRIATE, ART	WORK IS		
LOANED TO OTHER INSTITUTIONS FOR EXHIBITIONS OF SCHOLARLY IMPOR	TANCE ;		
IMAGES OF ARTWORK ARE READILY AVAILABLE FOR REPRODUCTIONS IN CO	MMERCIAL		
(EX: TEXT BOOKS) AND ACADEMIC-SCHOLARLY PUBLICATIONS (GENERALLY	AT NO		
CHARGE OR A NOMINAL FEE).			
THE LAFAYETTE COLLEGE'S SPECIAL COLLECTIONS AND COLLEGE ARCHIVE	S ARE HOME		
TO APPROXIMATELY 20,000 RARE BOOKS AND MORE THAN 2,000 CUBIC FE	ET OF		
		/	

932055 10-02-19

Schedule D (Form 990) 2019

THE COLLEGE ARCHIVES SERVE AS THE REPOSITORY FOR THE RECORDS OF LAFAYETTE	
COLLEGE, DATING BACK TO THE FOUNDING OF THE COLLEGE IN 1824-1826. IT IS	
CHARGED WITH RECORDS MANAGEMENT RESPONSIBILITIES FOR CURRENT COLLEGE	
RECORDS. THE ARCHIVES ALSO INCLUDE MORE THAN 50,000 PHOTOGRAPHS,	
AUDIO-VISUAL RECORDINGS, AND OBJECTS THAT DOCUMENT THE COLLEGE'S HISTORY.	
THE DEPARTMENT OF GEOLOGY AND ENVIRONMENTAL GEOSCIENCE HOUSES THE	
COLLEGE'S MINERAL, GEM, AND FOSSIL COLLECTION THAT CONSISTS OF MORE THAN	
10,000 SPECIMENS. THE COLLECTION WAS STARTED OVER A CENTURY AGO AND HAS	
GROWN THROUGH THE GIFTS OF MANY PRIVATE COLLECTIONS. THE COLLECTION IS	
HOUSED IN VAN WICKLE HALL AND A LARGE NUMBER OF SPECIMENS ARE ON DISPLAY	
IN THE GEOLOGY MUSEUM IN THE CENTER OF VAN WICKLE HALL. THE COLLECTION IS	
MANAGED BY A PROFESSIONAL CURATOR WHO WORKS PART TIME TO CURATE THE	
COLLECTION AND CYCLE MINERALS FROM STORAGE THROUGH THE DISPLAY CASES. THE	
GROWTH AND MAINTENANCE OF THE COLLECTION IS PARTIALLY SUPPORTED BY AN	
ENDOWED FUND GIFTED BY JOHN POHL ALONG WITH THE DONATION OF HIS MINERAL	
COLLECTION IN 1952. THE COLLECTION HAS GROWN SIGNIFICANTLY DURING THE PAST	
10 YEARS WITH DONATIONS TOTALING MORE THAN 1,000 SPECIMENS FROM SEVERAL	
DONORS. THE CENTERPIECE OF THE COLLECTION IS A TWO-TON PIECE OF ORBUCULAR	
GRANODIORITE QUARRIED IN WESTERN AUSTRALIA. THE GRANITOID FORMED IN A	
MAGMA CHAMBER 2.7 BILLION YEARS AGO AND THE ORBICULAR TEXTURE EARNED IT	
932055 10-02-19	Schedule D (Form 990) 2019

MANUSCRIPTS AND ARCHIVES. THE HOLDINGS INCLUDE MANUSCRIPTS, RARE BOOK

COLLECTIONS ON STEPHEN CRANE, ANGLING, MINIATURE BOOKS, AND ARTISTS'

LAFAYETTE COLLEGE

BOOKS; PAPERS OF FORMER TREASURY SECRETARY WILLIAM E. SIMON, NEW JERSEY

GOVERNOR ROBERT E. MEYNER AND CONGRESSWOMAN HELEN MEYNER; THE EARLY

RECORDS OF THE EASTON-BASED DIXIE CUP COMPANY AND THE PAPERS OF NOTED

ILLUSTRATOR AND ARTIST HOWARD CHANDLER CHRISTY.

932055 10-02-19

Schedule D (Form 990) 2019 Part XIII Supplemental Information (continued)

Schedule D (Form 990) 2019 LAFAYETTE COLLEGE	24-0795686	Page 5
Schedule D (Form 990) 2019 LAFAYETTE COLLEGE Part XIII Supplemental Information (continued)		
THE INFORMAL NAME OF THE LEOPARD ROCK. THE COLLECTION IS ENJOYED BY THE		
LAFAYETTE COMMUNITY, ELEMENTARY AND SECONDARY STUDENTS, YOUTH GROUPS, AND		
THE COMMUNITY AT LARGE.		
	Schedule D (Forn	n 990) 2019

14560402 131839 097-10156000

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Schools
Complete if the organization answered "Yes" on Form 990,

Part IV, line 13, or Form 990-EZ, Part VI, line 48. ► Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019
Open to Public

Name of the organization

LAFAYETTE COLLEGE

Employer identification number

24-0795686

			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	x	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures,			
	catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	х	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the			
	period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes			
	the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain.			
	If you need more space, use Part II	3	X	
	SEE SUPPLEMENTAL PAGE			
4	Does the organization maintain the following?		х	
a ⊾	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	X	
а 2	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student	4b	21	+
U	admissions, programs, and scholarships?	4c	x	
Ь	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	x	+
u	If you answered "No" to any of the above, please explain. If you need more space, use Part II.	Tu		
5	Does the organization discriminate by race in any way with respect to:			
	Students' rights or privileges?	5a		X
b	Admissions policies?	5b		X X
	Employment of faculty or administrative staff?	5c		X
	Scholarships or other financial assistance?	5d		X
	Educational policies?	5e 5f		X
		5g		x
	Athletic programs? Other extracurricular activities?	5g 5h		x
	If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.			
6a	Does the organization receive any financial aid or assistance from a governmental agency?	6a	x	
	Has the organization's right to such aid ever been revoked or suspended?	6b		x
-	If you answered "Yes" on either line 6a or line 6b, explain on Part II.			
7	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of			
	Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II	7	х	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ.

Schedule E (Form 990 or 990-EZ) 2019

932061 10-09-19

THE COLLEGE RECEIVES FINANCIAL AID AND ASSISTANCE FROM VARIOUS FEDERAL	L AND	
STATE GOVERNMENTAL AGENCIES UNDER THEIR RESPECTIVE STUDENT FINANCIAL A	AID	
ASSISTANCE PROGRAMS. FEDERAL GRANT PROGRAMS INCLUDE PELL GRANTS, DIREC	СТ	
LOAN PROGRAMS, WORK-STUDY, THE PERKINS LOAN PROGRAM, AND FEDERAL		
SUPPLEMENTAL EDUCATIONAL OPPORTUNITY GRANTS. STATE PROGRAMS INCLUDE TH	HE	
PENNSYLVANIA HIGHER EDUCATION ASSISTANCE AGENCY. IN ADDITION, THE COLL	LEGE	
IS AWARDED RESEARCH GRANTS AND OTHER PROJECT GRANTS BY VARIOUS FEDERAL	L AND	
STATE AGENCIES.		
FORM 990, SCHEDULE E, PART I, LINE 3		
THE COLLEGE'S RACIAL NONDISCRIMINATORY POLICY IS PUBLICIZED WITHIN THE	E	
COLLEGE'S CATALOG WHICH CAN BE FOUND AT HTTP://CATALOG.LAFAYETTE.EDU/.	•	
IN ADDITION, THE COLLEGE HAS A SEPARATE DIVERSITY AND INCLUSIVENESS		
STATEMENT WHICH IS ALSO INCLUDED WITHIN THE COLLEGE'S CATALOG AT		
HTTP://CATALOG.LAFAYETTE.EDU/.		
⁹³²⁰⁶² 10-09-19 42 560402 131839 097-10156000 2019.05080 LA	FAYETTE	990 or 990-EZ) 2019 097-10
		 0 9 , 10

Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Part II Also provide any other additional information.

LINE 6 - EXPLANATION OF GOVERNMENT FINANCIAL AID:

THE COLLEGE RECEIVES FINANCIAL AID AND ASSISTANCE FROM VARIOUS FEDERAL AND

24 - 0795686

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932071 10-12-19

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

LAFAYETTE COLLEGE 24-0795686 General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Part I Form 990, Part IV, line 14b. 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, X Yes the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? No For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the 2 United States 3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (b) Number of (e) If activity listed in (d) (c) Number of (d) Activities conducted in the region (f) Total (a) Region employees, (by type) (such as, fundraising, proexpenditures offices is a program service, agents, and for and in the region gram services, investments, grants to describe specific type independent investments contractors recipients located in the region) of service(s) in the region in the region in the region CENTRAL AMERICA & CARIBBEAN 0 0 INVESTMENTS 290,303,914. EUROPE 0 0 INVESTMENTS 6,236,420. CENTRAL AMERICA AND THE CARIBBEAN PROGRAM SERVICES 0 0 ACADEMIC SUPPORT 25. CENTRAL AMERICA AND THE CARIBBEAN 0 PROGRAM SERVICES INSTRUCTION 0 46,072. CENTRAL AMERICA AND THE CARIBBEAN 0 0 PROGRAM SERVICES RESEARCH 423. EAST ASTA AND THE PACIFIC 0 0 PROGRAM SERVICES ACADEMIC SUPPORT 1,680. EAST ASIA AND THE PACIFIC 0 0 PROGRAM SERVICES INSTRUCTION 47,724. EAST ASIA AND THE PACIFIC 0 0 PROGRAM SERVICES RESEARCH 3,518. 0 0 296,639,776. 3 a Subtotal b Total from continuation 0 0 1,428,868. sheets to Part I Totals (add lines 3a С 0 0 298,068,644. and 3b)

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2019

SCHEDULE F

Department of the Treasury Internal Revenue Service

Name of the organization

(Form 990)

OMB No. 1545-0047 **Open to Public** Inspection

Employer identification number

(b) Number of offices in the region 0	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
0				
0				
0				
	0	PROGRAM SERVICES	STUDENT SERVICES	7,282.
0	0	PROGRAM SERVICES	ACADEMIC SUPPORT	11,530.
0	0	PROGRAM SERVICES	INSTRUCTION	1,181,966.
0	0	PROGRAM SERVICES	RESEARCH	39,712.
0	0	PROGRAM SERVICES	STUDENT SERVICES	20,840.
	0			1.41
0	U	PROGRAM SERVICES	ACADEMIC SUPPORT	141.
0	0	MANAGEMENT AND GENERAL	INSTITUTIONAL SUPPORT	45.
0	0	PROGRAM SERVICES	INSTRUCTION	1,224
0	0	PROGRAM SERVICES	RESEARCH	3,791.
0	0	PROGRAM SERVICES	STUDENT SERVICES	4,741.
	0 0 0 0 0 0		0 0 0 PROGRAM SERVICES 0 0 0 PROGRAM SERVICES	0 0 PROGRAM SERVICES INSTRUCTION 0 0 PROGRAM SERVICES RESEARCH 0 0 PROGRAM SERVICES STUDENT SERVICES 0 0 PROGRAM SERVICES ACADEMIC SUPPORT 0 0 PROGRAM SERVICES ACADEMIC SUPPORT 0 0 MANAGEMENT AND GENERAL INSTITUTIONAL SUPPORT 0 0 PROGRAM SERVICES INSTRUCTION 0 0 PROGRAM SERVICES INSTRUCTION 0 0 PROGRAM SERVICES INSTRUCTION

932181 04-01-19

Part I Continuatio	n of Activitie		• (Schedule F (Form 990), Part I, line 3	3)	
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
OUTH AMERICA	0	0	PROGRAM SERVICES	ACADEMIC SUPPORT	25
OUTH AMERICA	0	0	PROGRAM SERVICES	RESEARCH	441
SOUTH ASIA	0	0	PROGRAM SERVICES	INSTRUCTION	1,778
SOUTH ASIA	0	0	PROGRAM SERVICES	STUDENT SERVICES	4,638
SUB-SAHARAN AFRICA	0	0	PROGRAM SERVICES	INSTRUCTION	144,600
SUB-SAHARAN AFRICA	0	0	PROGRAM SERVICES	STUDENT SERVICES	6,114
Fotals					1,428,868

932181 04-01-19

3 Enter total number of other organizations or entities

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt

by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

LAFAYETTE COLLEGE Schedule F (Form 990) 2019

Page 2

Schedule F (Form 990) 2019

Schedule F (Form 990) 2019

LAFAYETTE COLLEGE

24-0795686

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

Part III can be duplicated if a (a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)

Schedule F (Form 990) 2019

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Yes	No No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)</i>	X Yes	No No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)</i>	X Yes	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)</i>	X Yes	No No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? <i>If</i> "Yes," <i>the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)</i>	Yes	X No

Schedule F (Form 990) 2019

932074 10-12-19

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 2:

THE AMOUNTS REPORTED ON PART I ARE IDENTIFIED ON A REASONABLE EFFORTS

BASIS WHERE SUCH ACTIVITIES WERE NOT TRACKED SEPARATELY UNDER THE

COLLEGE'S ACCOUNTING PROCEDURES. THESE REASONABLE EFFORTS INCLUDE REVIEWS

OF FINANCIAL RECORDS AND INTERVIEWS WITH COLLEGE PERSONNEL. THE COLLEGE

EXPENDS FUNDS OUTSIDE OF THE UNITED STATES ON VARIOUS STUDY ABROAD

PROGRAMS. STUDENTS ENROLLED IN STUDY ABROAD PROGRAMS PAY THEIR TUITION

AND FEES DIRECTLY TO LAFAYETTE COLLEGE AND THE COLLEGE REMITS PAYMENTS TO

THE OVERSEAS PROGRAM ON STUDENTS' BEHALF.

PART I, LINE 3:

ACCRUAL

932075 10-12-19

SCHEDULE G (Form 990 or 990-EZ)		ental Information Regardin e organization answered "Yes" o	-		•			0040
(,		organization entered more than \$,		2019
Department of the Treasury Internal Revenue Service	► G	► Attach to Form 99 to www.irs.gov/Form990 for ins				on.		Open to Public Inspection
Name of the organization							Employer ide	ntification number
	LAFAYETTE	COLLEGE					24-079568	6
	ing Activities complete this par	 Complete if the organization answer 	wered "Y	es" o	n Form 990, Part IV, li	ine 17	7. Form 990-EZ	filers are not
		sed funds through any of the follow	ving activ	vities.	Check all that apply.			
a X Mail solicitati	•		•		jovernment grants			
b X Internet and	email solicitation			-	rnment grants			
c X Phone solicit			al fundra	-	-			
d X In-person sol	icitations			Ū				
2 a Did the organization	n have a written o	or oral agreement with any individu	al (incluc	ding of	fficers, directors, trus	tees,	or	
key employees liste	ed in Form 990, F	Part VII) or entity in connection with	professi	onal f	undraising services?		X Yes	s No
b If "Yes," list the 10	highest paid indi	viduals or entities (fundraisers) pure	suant to	agree	ments under which th	ne fun	ndraiser is to be	e
compensated at lea	ast \$5,000 by the	organization.						
			(;;;)	Did		(v)	Amount paid	
(i) Name and address		(ii) Activity	(iii) fundr	raiser ustody	(iv) Gross receipts	tò (o	or retained by)	(vi) Amount paid to (or retained by)
or entity (fund	raiser)	(iii) / totivity	or cor	ntrol of utions?	from activity		fundraiser ted in col. (i)	organization
CRESENDO INTERACTIV	•	GIFT LEGACY SERVICE &	Yes	No X	-		E E00	0
110 CAMINO RUIZ, CA AMPLO (GRADUWAY) -	,	UPGRADE DAY OF GIVING,			0.		5,500.	0.
WESTLAKE AVENUE N,		CROWDFUNDING PLATFORM		x	0.		20,000.	0.
WASHBURN & MCGOLDRI		CROWDFONDING FLATFORM			0.		20,000.	0.
NEW LOUDON ROAD, SI		CAMPAIGN CONSULTING		x	0.		113,411.	0.
IMODULES SOFTWARE,		LICENSE AND CONSULTING			••		115,411.	•.
BOX 25671, OVERLANI		SERVICE		x	0.		24,480.	0.
	<i>,</i>						21,100.	
Total							163,391.	
 List all states in white or licensing. 	ch the organization	on is registered or licensed to solici	t contrib	utions	s or has been notified	it is e	exempt from re	gistration
CA, FL, NH, NJ, NY, WA, H	PA							
<u> </u>								

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. SEE PART IV FOR CONTINUATIONS Schedule G (Form 990 or 990-EZ) 2019

932081 09-11-19

Sche Pa		e G (Form 990 or 990-EZ) 2019 LAFAYETTE					age 2
га		Fundraising Events. Complete if th of fundraising event contributions and groups					
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total event (add col. (a) throu	S
ne			(event type)	(event type)	(total number)	col. (c))	
Revenue	1	Gross receipts					
	2	Less: Contributions					
	3	Gross income (line 1 minus line 2)					
	4	Cash prizes					
s	5	Noncash prizes					
Direct Expenses	6	Rent/facility costs					
rect Ex	7	Food and beverages					
ā	8	Entertainment					
	9	Other direct expenses					
		Direct expense summary. Add lines 4 through			🕨		
_	<u>11</u> rt I	Net income summary. Subtract line 10 from li		000 Det N/ Kee 40 er			
га		 Gaming. Complete if the organization a \$15,000 on Form 990-EZ, line 6a. 	answered "Yes" on Form	1990, Part IV, line 19, or	reported more than		
		\$13,000 011 F0111 990-EZ, line 6a.		(b) Pull tabs/instant		(d) Total gaming ((add
e			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through co	
Revenue				0.11.0		(-) 5	
٣	1	Gross revenue					
1							
<i>"</i>	2	Cash prizes					
ect Expenses	3	Noncash prizes					
Direct E	4	Rent/facility costs					
	5	Other direct expenses					_
	6	Volunteer labor	Yes % No	Yes% No	Yes % No		
	7	Direct expense summary. Add lines 2 through	15 in column (d)				
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)				
_							
		ter the state(s) in which the organization condu				N	
		he organization licensed to conduct gaming ac No," explain:				Yes	N
0a	We	re any of the organization's gaming licenses re	voked, suspended, or te	rminated during the tax	year?	Yes	N
b	lf "`	Yes," explain:					
							_
3208	2 09	-11-19			Schedule G (For	rm 990 or 990-EZ)	20 [.]

Schedule G (Form 990 or 990-EZ) 2019

Sch	nedule G (Form 990 or 990-EZ) 2019 LAFAYETTE COLLEGE	24-079	5686	Page 3
	Does the organization conduct gaming activities with nonmembers?		Yes	No
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed	_	Vee	
40	to administer charitable gaming? Indicate the percentage of gaming activity conducted in:	L	Yes	└── No
		1.	13a	%
	a The organization's facility b An outside facility		I3b	<u>%</u>
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			/0
•••				
	Name			
	Address 🕨			
15a	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	No No
ł	b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amoun	nt		
	of gaming revenue retained by the third party ▶\$			
¢	c If "Yes," enter name and address of the third party:			
	Name ►			
	Address 🕨			
16	Gaming manager information:			
	Name			
	Gaming manager compensation 🕨 💲			
	Description of services provided			
	Director/officer Employee Independent contractor			
	Mandatory distributions:			
č	a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	Г	Ves	No
	retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in t	∟ the		
•	organization's own exempt activities during the tax year > \$	ine		
Pa	art IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); a	nd Part II	I, lines 9,	9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.			
SCH	HEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISERS:			
(I)) NAME OF FUNDRAISER: CRESENDO INTERACTIVE, INC.			
(1)	ADDRESS OF FUNDRAISER: 110 CAMINO RUIZ, CAMARILLO, CA 93012			
(1)) NAME OF FUNDRAISER: AMPLO (GRADUWAY)			
(I)) ADDRESS OF FUNDRAISER: 939 WESTLAKE AVENUE N, SEATTLE, WA 98109			
1=				
) NAME OF FUNDRAISER: WASHBURN & MCGOLDRICK	(Earm 2	00 ~ 00	-EZ 0040
9320	الالالا معند 10-11-19 Schedule G	rorm 9	90 OF 990	J-EZ) 2019

(I) ADDRESS OF FUNDRAISER: 950 NEW LOUDON ROAD, STE. 210, LATHAM, NY 12110

(I) NAME OF FUNDRAISER: IMODULES SOFTWARE, INC

(I) ADDRESS OF FUNDRAISER: PO BOX 25671, OVERLAND PARK, KS 66225

Schedule G (Form 990 or 990-EZ)

932084 04-01-19

SCHEDULE I	G	rants and Oth	er Assistan	ce to Orgar	izations,		OMB No. 1545-0047
(Form 990)		vernments, an ete if the organization					2019
Department of the Treasury	Comple		Attach to For		1 (1 v , inte 2 1 01 22.		Open to Public
Internal Revenue Service		Go to www.ir	s.gov/Form990 fo	r the latest inforr	nation.		Inspection
Name of the organization LAFAYETTE COLL	EGE						Employer identification number 24-0795686
Part I General Information on Grants ar							
1 Does the organization maintain records to criteria used to award the grants or assis					-		
2 Describe in Part IV the organization's pro							
Part II Grants and Other Assistance to I	-				anization answered "Y	es" on Form 990, Parl	t IV, line 21, for any
recipient that received more than \$					(f) Method of	()	<u> </u>
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
YALE UNIVERSITY							
PO BOX 1873							
NEW HAVEN, CT 06508-1873	06-0646973	501(C)3	9,924.	0.	N/A	N/A	NIH GRANT
BOISE STATE UNIVERSITY 1910 UNIVERSITY DRIVE							
BOISE, ID 83725	82-0290701	501(C)3	7,124.	0.	N/A	N/A	NIH GRANT
LEHIGH UNIVERSITY 306 S. NEW STREET, SUITE 451 BETHLEHEM, PA 18015	24-0795445	501(C)3	7,967.	0.	N/A	N/A	NIH GRANT
 2 Enter total number of section 501(c)(3) are 3 Enter total number of other organizations LHA For Paperwork Reduction Act Notice, 	listed in the line 1	table	e line 1 table				→ 3. 0. Schedule I (Form 990) (2019)

Schedule I (Form 990) (2019)

LAFAYETTE COLLEGE

24-0795686

Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
INSTITUTIONAL SCHOLARSHIP AWARDS	1260	0.	55,974,824.	FMV	CREDIT TO STUDENT'S ACCOUNT
ACADEMIC PRIZES, AWARDS, AND FELLOWSHIPS	223	176,004.	0.	N/A	N/A
ARES ACT GRANTS TO STUDENTS	855	464,840.	0.	N/A	N/A
Part IV Supplemental Information Provide the information					

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

LAFAYETTE COLLEGE MAINTAINS A POLICY DEFINING ITS PROCEDURES FOR MONITORING

THE USE OF SPONSORED FUNDS BY SUB-RECIPIENTS WHO ARE PERFORMING A PORTION

OF A SPONSORED PROJECT EXTERNALLY AWARDED TO LAFAYETTE. THIS POLICY

PROVIDES GUIDANCE TO ENSURE THAT SUB-RECIPIENTS CONDUCT THEIR PORTION OF

SPONSORED PROJECTS IN COMPLIANCE WITH THE LAWS, REGULATIONS, TERMS AND

CONDITIONS OF AWARDS AND SUB AWARDS, AND THAT REIMBURSEMENT COSTS INCURRED

BY SUB-RECIPIENTS ARE ALLOWED.

PART III, LINE 1

THE COLLEGE CONSIDERS THE AWARDING OF FINANCIAL AID (PRIMARILY GRANTS,

SCHOLARSHIPS, LOANS, AND WORK-STUDY) TO ITS STUDENTS, INCLUDING

NON-RESIDENT ALIEN STUDENTS, TO BE A U.S. BASED ACTIVITY AS STUDENTS OF

THE COLLEGE ARE DEEMED TO BE LIVING IN THE UNITED STATES THROUGHOUT

THEIR COMPLETION OF THE COLLEGE'S ACADEMIC CURRICULUM AND SUPPORTING

PROGRAMS. THE COLLEGE AWARDS SCHOLARSHIPS AND FELLOWSHIPS ON THE BASIS

OF MERIT AND/OR FINANCIAL NEED. THE SELECTION CRITERIA ARE BASED ON THE

CALCULATED EXPECTED FAMILY CONTRIBUTION, WHICH IS DERIVED BY USING

COMPLEX FORMULAS INVOLVING FAMILIES' INCOME, ASSETS, AND HOUSEHOLD

SIZES INCLUDING, AMONG OTHER FACTORS, DEPENDENTS IN COLLEGE. THE

COLLEGE'S FINANCIAL AID OFFICE ADMINISTERS AND MONITORS THESE AWARDS TO

HELP ENSURE THAT THESE FUNDS ARE AWARDED TO ELIGIBLE RECIPIENTS IN

ACCORDANCE WITH APPLICABLE FEDERAL, STATE, AND OTHER REQUIREMENTS, AS

WELL AS RELEVANT INTERNAL COLLEGE POLICIES AND OPERATIONAL GUIDELINES.

ACADEMIC PRIZES, AWARDS, FELLOWSHIP, AND INTERNSHIPS ARE AWARDED BASED

ON A REVIEW BY THE APPLICABLE ACADEMIC DEPARTMENT. ALL AWARDED

SCHOLARSHIPS ARE CREDITED TO THE STUDENT'S ACCOUNT AT THE COLLEGE AND

ARE APPLIED TO BILLED CHARGES.

Schedule I (Form 990)

sc	HEDULE J	Compens	ation Information	1	OMB No.	1545-004	47	
(Fo	rm 990)	_	rs, Trustees, Key Employees, and Highest		2019			
			ensated Employees		ZU	IJ	J	
Dono	tment of the Treasury		nswered "Yes" on Form 990, Part IV, line 23. ach to Form 990.		Open to	Publ	lic	
	al Revenue Service) for instructions and the latest information.		Inspe	ction		
Nam	e of the organizatio	1		Employer ic	lentificatio	on nui	mber	
_		LAFAYETTE COLLEGE		24-07	795686			
Pa	rt I Question	s Regarding Compensation						
						Yes	No	
1a			of the following to or for a person listed on Form	990,				
		line 1a. Complete Part III to provide any relev						
	First-class or o		X Housing allowance or residence for person					
	X Travel for com		Payments for business use of personal res					
		ation and gross-up payments	X Health or social club dues or initiation fee					
	Discretionary	spending account	X Personal services (such as maid, chauffer	ır, chef)				
b	•	on line 1a are checked, did the organization f				77		
-			ove? If "No," complete Part III to explain		1 b	X		
2	-		or allowing expenses incurred by all directors,			77		
	trustees, and office	rs, including the CEO/Executive Director, reg	arding the items checked on line 1a?		2	X	<u> </u>	
•								
3			establish the compensation of the organization's					
			boxes for methods used by a related organization	on to				
	·	ation of the CEO/Executive Director, but expl						
	X Compensation		Written employment contract					
		ompensation consultant	X Compensation survey or study					
	Form 990 of o	ther organizations	X Approval by the board or compensation c	ommittee				
4	During the year did	any person listed on Form 990, Part VII, Sec	tion A line 1a with respect to the filing					
-	organization or a re	• •	stion A, line ra, with respect to the himg					
а	•	e payment or change-of-control payment?			4a		x	
b			ified retirement plan?				x	
c			nsation arrangement?				x	
Ū		les 4a-c, list the persons and provide the app						
	Only section 501()(3), 501(c)(4), and 501(c)(29) organizations	s must complete lines 5-9.					
5			the organization pay or accrue any compensatio	n				
	contingent on the r		5 1 7 7 1					
а	•				5a		X	
							x	
		r 5b, describe in Part III.						
6			the organization pay or accrue any compensatio	n				
	contingent on the r							
а					6a		x	
							X	
		r 6b, describe in Part III.						
7	For persons listed of	n Form 990, Part VII, Section A, line 1a, did	the organization provide any nonfixed payments					
			· · · · · · · · · · · · · · · · · · ·		7	Х		
8			ied pursuant to a contract that was subject to th					
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III				8		x	
9	9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in							
		-	· · · · · ·	<u></u>	. 9			
LHA		eduction Act Notice, see the Instructions f			ule J (Forn	n 990) 2019	

932111 10-21-19

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Denems	(D)(!) ⁻ (D)	reported as deferred on prior Form 990
(1) ALISON R. BYERLY	(i)	553,292.	175,000.	88,277.	26,600.	74,311.	917,480.	0.
PRESIDENT	(ii)	Ο.	0.	٥.	0.	0.	0.	0.
(2) JOSEPH S. BOHRER	(i)	347,592.	160,000.	9,049.	26,600.	10,578.	553,819.	0.
CHIEF INVESTMENT OFFICER	(ii)	Ο.	0.	0.	0.	Ο.	0.	0.
(3) ROGER A. DEMARESKI	(i)	380,592.	35,000.	61,283.	26,600.	23,891.	527,366.	0.
VP OF FINANCE & ADMINISTRATION/TREAS	(ii)	Ο.	0.	٥.	0.	0.	0.	0.
(4) SAIYID A. RIZVI	(i)	343,650.	100,000.	10,431.	26,600.	22,294.	502,975.	0.
PROVOST	(ii)	Ο.	0.	0.	0.	0.	0.	0.
(5) MERVIN A. BURTON	(i)	235,236.	190,000.	594.	23,079.	8,969.	457,878.	0.
DIRECTOR OF INVESTMENTS	(ii)	0.	0.	0.	0.	٥.	0.	٥.
(6) LESLIE F. MUHLFELDER	(i)	323,589.	15,000.	10,246.	26,600.	51,930.	427,365.	٥.
VP OF HUMAN RESOURCES & GENERAL COUN	(ii)	0.	0.	0.	0.	٥.	0.	٥.
(7) KIMBERLY A. SPANG	(i)	306,742.	40,000.	14,224.	26,600.	34,153.	421,719.	٥.
VP OF DEVELOPMENT & COLLEGE RELATION	(ii)	0.	0.	0.	0.	٥.	0.	٥.
(8) GREGORY V. MACDONALD	(i)	241,112.	20,000.	5,591.	23,913.	127,629.	418,245.	٥.
VP OF ENROLLMENT MANAGEMENT	(ii)	0.	0.	0.	0.	٥.	0.	٥.
(9) CRAIG BECKER	(i)	238,946.	5,000.	40,464.	23,708.	25,426.	333,544.	٥.
ASSOC VP FOR FINANCE, PLANNING & CAP	(ii)	0.	0.	0.	0.	٥.	0.	٥.
(10) LI ZHAO	(i)	153,685.	125,000.	199.	15,329.	14,947.	309,160.	٥.
INVESTMENT ASSOCIATE	(ii)	0.	0.	0.	0.	٥.	0.	٥.
(11) BRUCE A. MURPHY	(i)	252,275.	0.	6,243.	24,668.	21,644.	304,830.	٥.
KIRBY PROFESSOR OF GOVERNMENT & LAW	(ii)	0.	0.	0.	0.	٥.	0.	٥.
(12) JOHN E. MEIER	(i)	256,787.	0.	11,607.	23,750.	8,476.	300,620.	٥.
PROVOST	(ii)	0.	0.	0.	0.	٥.	0.	٥.
(13) FRANCIS B. O'HANLON	(i)	247,759.	0.	5,654.	24,263.	22,330.	300,006.	٥.
HEAD MEN'S BASKETBALL COACH	(ii)	Ο.	0.	0.	0.	0.	0.	0.
(14) JOHN KINCAID	(i)	245,249.	0.	3,318.	23,638.	10,933.	283,138.	0.
PROFESSOR/DIRECTOR OF MEYNER CENTER	(ii)	0.	0.	0.	0.	0.	0.	0.
(15) JOHN L. O'KEEFE	(i)	231,500.	0.	1,569.	22,563.	20,960.	276,592.	0.
VP & CHIEF INFORMATION OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(16) ANNETTE DIORIO	(i)	221,324.	8,000.	2,131.	21,375.	11,272.	264,102.	0.
VP OF CAMPUS LIFE/SR. DIVERSITY OFFI	(ii)	0.	0.	0.	0.	0.	0.	0.

Schedule J (Form 990) 2019

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(B) Breakdown of W-2 and/or 10		W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Denents	(6)(()-(0)	reported as deferred on prior Form 990
(17) MARK EYERLY	(i)	219,595.	0.	2,396.	21,350.	19,448.	262,789.	0.
VP FOR MARKETING & COMMUNICATIONS	(ii)	0.	0.	٥.	0.	0.	0.	0.
(18) ALMA SCOTT-BUCZAK	(i)	175,057.	0.	25,249.	10,188.	24,024.	234,518.	0.
ASSOC VP FOR HUMAN RESOURCES	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	<u>(ii)</u>							
	(i)							
	<u>(ii)</u>							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Schedule J (Form 990) 2019

24-0795686

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A:

TRAVEL FOR COMPANIONS - IN ACCORDANCE WITH COLLEGE POLICY, IN LIMITED

INSTANCES WITH DOCUMENTATION FOR THE BUSINESS PURPOSE FULFILLED BY THE

COMPANION AND ANY REQUIRED PRIOR APPROVALS, THE COLLEGE WILL PAY FOR TRAVEL

EXPENSES OF A COMPANION WHEN THE COMPANION TRAVEL IS 1] FOR A BONA FIDE

BUSINESS PURPOSE, AND 2] IMPORTANT TO THE ACHIEVEMENT OF THE COLLEGE'S

PURPOSES THAT REQUIRE THE TRAVEL OF THE EMPLOYEE AND COMPANION.

TAX INDEMNIFICATION - DURING CALENDAR YEAR 2019, A \$3,110 TAX EQUALIZATION

PAYMENT WAS MADE TO ALISON BYERLY (PRESIDENT). THE PAYMENT IS IN ACCORDANCE

WITH THE EMPLOYMENT CONTRACT AND/OR AUTHORIZATIONS FROM THE BOARD OF

TRUSTEES AND ARE SPECIFIC TO THE PRESIDENT.

HOUSING ALLOWANCE - AS PART OF THEIR EMPLOYMENT CONTRACT AND FOR THE

CONVENIENCE OF THE COLLEGE, A COLLEGE-OWNED RESIDENCE WAS PROVIDED TO

OFFICER ALISON BYERLY (PRESIDENT). THE HOUSING PROVIDED IS LOCATED ON

COLLEGE PROPERTY AND IS IN CONJUNCTION WITH THE OFFICER'S DUTIES. THE

ESTIMATED ANNUAL VALUE OF THE HOUSING PROVIDED IS INCLUDED AS A NONTAXABLE

BENEFIT IN THIS RETURN IN THE AMOUNT OF \$49,120 FOR PRESIDENT BYERLY. IT IS

Part III Supplemental Information

Schedule J (Form 990) 2019

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

THE POLICY OF THE COLLEGE'S BOARD OF TRUSTEES THAT THE PRESIDENT RESIDE ON

COLLEGE PROPERTY. THE PRESIDENT DETERMINES IF THE DUTIES OF OTHER OFFICERS

REQUIRE THEM TO RESIDE ON COLLEGE PROPERTY.

PERSONAL SERVICES - IN ACCORDANCE WITH THE POLICY OF THE COLLEGE'S BOARD OF

TRUSTEES AND THE PRESIDENT'S EMPLOYMENT CONTRACT, THE PRESIDENT OF THE

COLLEGE IS REQUIRED TO RESIDE ON COLLEGE PROPERTY. THE PRESIDENT'S HOUSE

SERVES NOT ONLY AS A RESIDENCE, BUT ALSO AS A HOST LOCATION FOR MANY

COLLEGE EVENTS AND THE COLLEGE PROVIDES STAFF TO MAINTAIN THE HOME. FOR

CALENDAR YEAR 2019, \$7,457 WAS THE PORTION OF THE HOUSEKEEPER'S SALARY

DETERMINED TO BE FOR PERSONAL SERVICES AND INCLUDED AS REPORTABLE

COMPENSATION.

SOCIAL CLUB - THE COLLEGE MAINTAINS A SOCIAL CLUB MEMBERSHIP IN THE NAME OF

THE PRESIDENT THAT IS PRIMARILY USED FOR BUSINESS PURPOSES. INCLUDING

FUNDRAISING AND DONOR RELATION ACTIVITIES.

PART I, LINE 3:

THE COMPENSATION COMMITTEE ESTABLISHES THE PRESIDENT'S COMPENSATION. THE

Pa

TIME TO TIME, THE GOVERNING BODY PROVIDI	S BONUSES TO OFFICERS D	IRECTORS	
KEY EMPLOYEES, AND OTHER STAFF BASED ON	PERFORMANCE THEY DEEM TO	BE WORTHY	
OF THE AWARD. THESE BONUSES ARE COMPLET			
OF THE AWARD. THESE BONOSES ARE COMPLETE	DI DISCRETIONARI.		
			Schedule J (Form 990
932113 10-21-19			

PART I, LINE 7:

Schedule J (Form 990) 2019

Part III Supplemental Information

FROM TIME TO TIME CERTAIN EMPLOYMENT CONTRACTS CONTAIN BONUS CLAUSES. THESE

LAFAYETTE COLLEGE

COMMITTEE REVIEWS DATA OBTAINED FROM ITS EXTERNAL COMPENSATION CONSULTANT

ON PRESIDENTIAL SALARIES FROM COMPARABLE INSTITUTIONS AND UPDATES OR

ADJUSTS THAT DATA THROUGH SURVEYS AND OTHER AVAILABLE RESOURCES. IN

ADDITION, AN ANNUAL PERFORMANCE REVIEW IS CONDUCTED.

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

I	e.	Innlamontal In	formation on T	v-Evom	at Band	e	ENTITY	1	Ī	OMR	lo. 1545-0	047	
Department of the Treasury	n 990) ment of the Treasury Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.									2019 Open to Public Inspection			
Name of the organization								-	loyer ide		ion nun	nber	
LAFAYETTE COLLEG									24-0795	586			
		COLUMN (F) CONT		1									
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issu	e price	(f) Descriptio	on of purpose	(g) De	feased (h)	On beha f issuer	1.1	ooled	
								Vee		-	_	1	
						REFUND SERIE	S 98A 98B	Yes	No Y	es No	Yes	No	
A NORTHAMPTON CITY GPA (SERIES 2013 A)	23-3007498	66353LCF2	11/26/13	35 1	46 792.	VAR. CAP. PR	, ,		x	x		x	
NORTHAMPTON CITY GPA (SERIES 2010 A				,-	,	REFUND SERIE		-				+	
B AND B)	23-3007498	66353LAY3	04/30/10	26,6		CAP. PROJECT			x	x		x	
				,	,	COLLEGE REFU		E				-	
C NORTHAMPTON CITY GPA (SERIES 2018)	23-3007498	66353LDL8	10/02/18	21,5	20,883.	BONDS			x	х		x	
-						CONSTRUCT./R	ENOV.						
D NORTHAMPTON CITY GPA (SERIES 2006)	23-3007498	66353LAG2	09/14/06	15,1	00,000.	ATHLETIC FAC	ILITIES		x	х		х	
Part II Proceeds			•			•							
			Α			В	С			D			
1 Amount of bonds retired							21,1	50,000).		4,100	,000	
2 Amount of bonds legally defeased													
3 Total proceeds of issue			35,	146,792.		26,690,421.	21,5	20,883	³ .	1	5,312	,344	
4 Gross proceeds in reserve funds													
5 Capitalized interest from proceeds											108	,121	
6 Proceeds in refunding escrows													
•		<u></u>		346,792.			3	70,883	· ·				
8 Credit enhancement from proceeds											1.0	700	
9 Working capital expenditures from proceeds			10			4 400 401				1		,709	
			,	600,000. 200,000.		4,400,421.	01 1	50,000		1	5,193	, 514,	
11 Other spent proceeds			,	200,000.		22,290,000.	21,1	50,000	·•				
12 Other unspent proceeds13 Year of substantial completion						2013	20	18			2007	,	
			Yes	No	Yes	No	Yes	No	Ye		<u>2007</u>		
14 Were the bonds issued as part of a refunding i	ssue of tax-exempt	bonds (or	162		162		162	INU	- re	<u> </u>	INO		
if issued prior to 2018, a current refunding issued				x		x	x					х	
15 Were the bonds issued as part of a refunding is	/	nds (or. if							1				
issued prior to 2018, an advance refunding iss			x		х			х				х	
16 Has the final allocation of proceeds been made	,		Х		Х		X		Σ				
17 Does the organization maintain adequate book		upport the											
final allocation of proceeds?		•••	х 🛛		Х		x		2				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2019

(Form	EDULE K m 990) trment of the Treasury al Revenue Service Servi											DMB No. 20 Dpen t nspec	0 19 to Pub	
Name o	of the organization LAFAYETTE COLLEG	E							-	-	i denti 9568		n num	ıber
Part I	Bond Issues SEE	E PART VI FOR C	OLUMN (F) CONT	INUATIONS										
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issu	e price	(f) Descriptio	on of purpose	(g) De	efeased	(h) On of is	behalf suer	(i) Po finar	ooled
									Yes	No	Yes	No	Yes	No
A NO	RTHAMPTON CITY GPA (SERIES 2003)	23-3007498	66353LAA5	04/02/03	10,1	90,000.	REFUND SERIE	S 93		x		x		x
							CONTRUCTION/	PARTIAL						
B NO	RTHAMPTON CITY GPA (SERIES 2017)	23-3007498	66353LDE4	06/14/17	158,2	71,482.	ADVANCE REFU	NDING PRIOR H	3	х		х		х
с														
D														
Part I	Proceeds													
				A			В	С				D		
1 A	mount of bonds retired													
2 A	mount of bonds legally defeased													
	otal proceeds of issue				,190,000.		158,271,482.							
	aross proceeds in reserve funds													
	apitalized interest from proceeds													
6 F	Proceeds in refunding escrows													
7 ls	ssuance costs from proceeds						1,011,988.							
8 (redit enhancement from proceeds													
9 V	Vorking capital expenditures from proceeds													
<u>10</u>	apital expenditures from proceeds						60,764,690.							
<u>11</u> (Other spent proceeds			10	,190,000.		77,259,495.							
<u>12</u> (Other unspent proceeds						19,235,310.							
13 Y	ear of substantial completion				2003									
				Yes	No	Yes	No	Yes	No		Yes		No	
14 V	Vere the bonds issued as part of a refunding i	ssue of tax-exempt	bonds (or,											
if	issued prior to 2018, a current refunding issued	ıe)?			X		X							
	Vere the bonds issued as part of a refunding i													
i	ssued prior to 2018, an advance refunding iss	ue)?				X								
<u>16</u> ⊦	las the final allocation of proceeds been made	e?		Х			X							
17 🛛	oes the organization maintain adequate bool	ks and records to su	upport the											
fi	nal allocation of proceeds?			Х		Х								

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2019

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Schedule K (Form 990) 2019	LAFAYETTE	COLLEGE

Part III Private Business Use

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Fartin Frivate Dusines	55 056		Α		В		С		D
1 Was the organization	a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
•	ty financed by tax-exempt bonds?	100	X	100	x	100	x	100	X
	rrangements that may result in private business use of								
	rty?		x		x		x		х
	ement or service contracts that may result in private								
, ,	I-financed property?		x		x		x		х
	bes the organization routinely engage bond counsel or other outside								
	y management or service contracts relating to the financed property?								
	ch agreements that may result in private business use of								
•	rty?		x		x		x		x
	bes the organization routinely engage bond counsel or other outside								
	v research agreements relating to the financed property?								
	of financed property used in a private business use by				-				
1 5	section 501(c)(3) organization or a state or local government		.00 %		.00 %		.00 %		.00 9
	of financed property used in a private business use as a result of		• • • • /0		• • • • 70		• • • 70		• /
	isiness activity carried on by your organization, another								
			.00 %		.00 %		.00 %		.00 9
	anization, or a state or local government		.00 %		.00 %		.00 %		.00 9
	meet the private security or payment test?				x				
	e or disposition of any of the bond-financed property to a non-		x		x		x		x
	other than a 501(c)(3) organization since the bonds were issued?		А		A		A		А
	ter the percentage of bond-financed property sold or disposed								
			%		%		%		9
	as any remedial action taken pursuant to Regulations sections								
1.141-12 and 1.145-2									
•	established written procedures to ensure that all nonqualified								
	e remediated in accordance with the requirements under								
	1.141-12 and 1.145-2?	X		X		X		X	
Part IV Arbitrage				1	_				
			A		B		<u>c</u>		D
	orm 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
	bitrage Rebate?		X		X		X		X
2 If "No" to line 1, did t									
			X		X		X		X
b Exception to rebate?			x		X		X		X
		Х		Х		Х		X	
If "Yes" to line 2c, pro	ovide in Part VI the date the rebate computation was								
performed			1				1		1
3 Is the bond issue a va	ariable rate issue?		Х	Х			Х	X	

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Schedule K (Form 990) 2019	LAFAYETTE COLLEGE

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Page 2

Part III Private Business Use								
		<u>A</u>		B		ç		<u>)</u>
1 Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
which owned property financed by tax-exempt bonds?		X		X				
2 Are there any lease arrangements that may result in private business use of								1
bond-financed property?		Х		х				
3a Are there any management or service contracts that may result in private								1
business use of bond-financed property?		Х		Х				
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
counsel to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of								
bond-financed property?		х		х				l
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside								1
counsel to review any research agreements relating to the financed property?								ł
4 Enter the percentage of financed property used in a private business use by								
entities other than a section 501(c)(3) organization or a state or local government		.00 %		.00 %		%		9
5 Enter the percentage of financed property used in a private business use as a result of								
unrelated trade or business activity carried on by your organization, another								
section 501(c)(3) organization, or a state or local government		.00 %		.00 %		%		9
6 Total of lines 4 and 5		.00 %		.00 %		%		9
7 Does the bond issue meet the private security or payment test?		X		X				
8a Has there been a sale or disposition of any of the bond-financed property to a non-								
governmental person other than a 501(c)(3) organization since the bonds were issued?		x		x				l
 b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed 						1		
of		%		%		%		9
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections		/3		//		//		,
1.141-12 and 1.145-2?								l
 9 Has the organization established written procedures to ensure that all nonqualified 								
bonds of the issue are remediated in accordance with the requirements under								ł
Regulations sections 1.141-12 and 1.145-2?	х			x				l
Part IV Arbitrage						1 1		
		Δ		В		c	г)
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
Penalty in Lieu of Arbitrage Rebate?	163	x	103	X	163		163	
2 If "No" to line 1, did the following apply?						1		
		x	x					[
a Rebate not due yet?		x		x				í
b Exception to rebate?	x			X				[
c No rebate due?	Δ			A				
If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
performed	x	1		x		1 1		
3 Is the bond issue a variable rate issue?	A			Ā				L

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Schedule K (Form 990) 2019 LAFAYETTE COLLEGE			24-0	795686				Page 3
Part IV Arbitrage (continued)								
		A B		c		D		
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?		Х		Х		X		Х
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х		X		X		Х
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X		X		x		Х
7 Has the organization established written procedures to monitor the requirements of								
section 148?	x		x		x		х	
Part V Procedures To Undertake Corrective Action	•	÷	÷	•				
		A		В		C	C)
Has the organization established written procedures to ensure that violations of	Yes	No	Yes	No	Yes	No	Yes	No
federal tax requirements are timely identified and corrected through the voluntary								
closing agreement program if self-remediation isn't available under applicable								
regulations?	x		х		x		x	
Part VI Supplemental Information. Provide additional information for responses to questions	on Schedule	e K. See instr	uctions	1	•			
SCHEDULE K, PART I, BOND ISSUES:								
(A) ISSUER NAME: NORTHAMPTON CITY GPA (SERIES 2017)								
(F) DESCRIPTION OF PURPOSE:								
CONTRUCTION/PARTIAL ADVANCE REFUNDING PRIOR BOND								
SCHEDULE K, PART IV, ARBITRAGE, LINE 2C:								
(A) ISSUER NAME: NORTHAMPTON CITY GPA (SERIES 2013 A)								
DATE THE REBATE COMPUTATION WAS PERFORMED: 06/23/2017								
(A) ISSUER NAME: NORTHAMPTON CITY GPA (SERIES 2010 A AND B)								
DATE THE REBATE COMPUTATION WAS PERFORMED: 02/13/2015								
(A) ISSUER NAME: NORTHAMPTON CITY GPA (SERIES 2006)								
DATE THE REBATE COMPUTATION WAS PERFORMED: 03/13/2015								

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Schedule K (Form 990) 2019 LAFAYETTE COLLEGE			24-0	795686				Page 3
Part IV Arbitrage (continued)								
		Α	В		С)
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?		Х		X				
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х		Х				
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		Х		Х				
7 Has the organization established written procedures to monitor the requirements of								
section 148?	x		х					
Part V Procedures To Undertake Corrective Action								
		A		В		C	C)
Has the organization established written procedures to ensure that violations of	Yes	No	Yes	No	Yes	No	Yes	No
federal tax requirements are timely identified and corrected through the voluntary								
closing agreement program if self-remediation isn't available under applicable								
regulations?	x		х					
Part VI Supplemental Information. Provide additional information for responses to questions	s on Schedule	e K. See instr	uctions					
SCHEDULE K, PART I, BOND ISSUES:								
(A) ISSUER NAME: NORTHAMPTON CITY GPA (SERIES 2017)								
(F) DESCRIPTION OF PURPOSE:								
CONTRUCTION/PARTIAL ADVANCE REFUNDING PRIOR BOND								
SCHEDULE K, PART IV, ARBITRAGE, LINE 2C:								
(A) ISSUER NAME: NORTHAMPTON CITY GPA (SERIES 2013 A)								
DATE THE REBATE COMPUTATION WAS PERFORMED: 06/23/2017								
(A) ISSUER NAME: NORTHAMPTON CITY GPA (SERIES 2010 A AND B)								
DATE THE REBATE COMPUTATION WAS PERFORMED: 02/13/2015								
(A) ISSUER NAME: NORTHAMPTON CITY GPA (SERIES 2006)								
DATE THE REBATE COMPUTATION WAS PERFORMED: 03/13/2015								

SCHEDOLE K, PART II, LINE 3:
THE DIFFERENCE FROM PART I(E) IS DUE TO INVESTMENT EARNINGS.
FORM 990, SCHEDULE K, PART III:
THE COLLEGE CONTRACTS WITH A FOR-PROFIT DINING SERVICE PROVIDER FOR THE
MANAGEMENT OF THE DINING OPERATIONS ON CAMPUS. THE CURRENT CONTRACT IS
STRUCTURED SUCH THAT THE PREPONDERANCE OF FEES IS BASED ON A PER CAPITA
CHARGE. A SMALL PORTION OF THE PROCEEDS OF THE SERIES 2008 BONDS WERE
USED TO RENOVATE ONE OF THE SEVEN DINING VENUES ON CAMPUS, BUT GIVEN
ITS NATURE, THE COLLEGE, WITH THE ADVICE OF COUNSEL, BELIEVES THE
CONTRACT WITH THE FOR-PROFIT DINING SERVICE PROVIDER IS A QUALIFIED
MANAGEMENT CONTRACT AND NOT SUBJECT TO PRIVATE USE.
FORM 990, SCH. K, PART IV, LINE 3, USE OF INTEREST RATE HEDGING CONTRACTS:
THE COLLEGE HAS THREE INTEREST RATE HEDGING CONTRACTS IN PLACE THAT
WERE ENTERED INTO TO MITIGATE THE COLLEGE'S INTEREST RATE RISK INHERENT
WITH VARIABLE RATE STRUCTURED DEBT. EACH OF THE HEDGING CONTRACTS
REQUIRES THE COLLEGE TO PAY A FIXED RATE IN RETURN FOR A VARIABLE RATE
THAT IS EXPECTED TO APPROXIMATE THE INTEREST RATE PAYABLE ON THE
COLLEGE'S DEBT IN TYPICAL MARKETS. NONE OF THE INTEREST RATE HEDGING
CONTRACTS ARE STRUCTURED AS "QUALIFIED" HEDGES ON THE RECORDS OF THE
ISSUING AUTHORITY FOR ANY OF THE COLLEGE'S DEBT ISSUANCES, WHICH IS THE
NORTHAMPTON COUNTY GENERAL PURPOSE AUTHORITY. AS SUCH, NONE OF THE
INTEREST RATE HEDGES ARE INTEGRATED FOR TAX PURPOSES WITH A PARTICULAR
DEBT ISSUANCE OF THE COLLEGE.

24-0795686

SCHEDULE K PART II LINE 3:

932124 10-18-19

NORTHAMPTON COUNTY GPA (SERIES 2010 A AND B) IS ONE INTEGRATED STRUCTURE AS REPORTED ON IRS FORM 8038. IT IS COMPRISED OF TWO SUB-COMPONENTS, SERIES 2010 A WHICH HAD PROCEEDS OF \$22,289,379 FOR THE PURPOSE OF RETIRING THE SERIES 2000 BONDS WAS STRUCTURED AS VARIABLE RATE DEBT AND SERIES 2010B WHICH HAD PROCEEDS OF \$4,400,421 FOR VARIOUS CAPITAL PROJECTS AND IMPROVEMENTS WAS STRUCTURED AS FIXED RATE DEBT.

LAFAYETTE COLLEGE

DATE THE REBATE COMPUTATION WAS PERFORMED: 03/16/2015

(A) ISSUER NAME: NORTHAMPTON CITY GPA (SERIES 2003)

FORM 990, SCHEDULE K, PART I, SUPPLEMENTAL INFORMATION:

Schedule K (Form 990) 2019

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions (continued)

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Department of the Treasury	
Internal Revenue Service	

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
 Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2019 Open to Public Inspection

Name of the	organization
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LAFAYETTE COLLEGE

Employer identification number
24-0795686

Part I Types of Property (a) (b) (c) (d) Number of Noncash contribution Check if Method of determining contributions or amounts reported on applicable noncash contribution amounts items contributed Form 990, Part VIII, line 1g Х 11 3,072,300. APPRAISAL Art - Works of art 1 Art - Historical treasures 2 Art - Fractional interests 3 Books and publications 4 Clothing and household goods 5 Cars and other vehicles 6 Boats and planes 7 Intellectual property 8 Securities - Publicly traded 4,478,618.HIGH/LOW OF DAILY MV Х 67 9 10 Securities - Closely held stock Securities - Partnership, LLC, or 11 trust interests Securities - Miscellaneous 12 13 Qualified conservation contribution -Historic structures Qualified conservation contribution - Other 14 15 Real estate - Residential Real estate - Commercial 16 Real estate - Other 17 35,912. APPRAISAL Х 2 18 Collectibles Food inventory 19 Drugs and medical supplies 20 Taxidermy 21 Historical artifacts 22 Scientific specimens 23 Archeological artifacts 24 (EQUIPMENT Х 1 16,934.FMV 25 Other 🕨 1,961.FMV GOODS/SERVICE Х 4 Other 🕨 26 () 27 Other () 28 Other Number of Forms 8283 received by the organization during the tax year for contributions 29 for which the organization completed Form 8283, Part IV, Donee Acknowledgement _____ 29 12 Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for Х exempt purposes for the entire holding period? 30a **b** If "Yes," describe the arrangement in Part II. Х Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash х contributions? 32a b If "Yes," describe in Part II.

33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2019

932141 09-27-19

Part II	Supplementa is reporting in Par	LAFAYETTE COLLEGE I Information. Provide the inf t I, column (b), the number of con dditional information.	formation required by Part I, I tributions, the number of iter		44-0795686 whether the organizati n of both. Also compl	Page 2 ion lete
SCHEDULE	M, PART I, COI	LUMN (B):				
NUMBER OI	F CONTRIBUTORS					
SCHEDULE	M, LINE 32B:					
THE COLLI	EGE'S INVESTMEN	NT BROKER/MANAGER LIQUIDA	TES DONATED SECURITIE	S		
SECURITI	ES.					
932142 09-27-	19				Schedule M (Form 9	990) 2019
		7-10156000	71	AFAYETTE COLLE		097-1

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Name of the organization

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ▶ Attach to Form 990 or 990-EZ. ▶ Go to www.irs.gov/Form990 for the latest information.



Employer identification number 24-0795686

LAFAYETTE COLLEGE

FORM 990, PART III, LINE 1: MISSION STATEMENT

IN AN ENVIRONMENT THAT FOSTERS THE FREE EXCHANGE OF IDEAS, LAFAYETTE

COLLEGE SEEKS TO NURTURE THE INQUIRING MIND AND TO INTEGRATE

INTELLECTUAL, SOCIAL, AND PERSONAL GROWTH. THE COLLEGE STRIVES TO

DEVELOP STUDENTS' SKILLS OF CRITICAL THINKING, VERBAL COMMUNICATION,

AND QUANTITATIVE REASONING AND THEIR CAPACITY FOR CREATIVE ENDEAVOR; IT

ENCOURAGES STUDENTS TO EXAMINE THE TRADITIONS OF THEIR OWN CULTURE AND

THOSE OF OTHERS; TO DEVELOP SYSTEMS OF VALUES THAT INCLUDE AN

UNDERSTANDING OF PERSONAL, SOCIAL, AND PROFESSIONAL RESPONSIBILITY; AND

TO REGARD EDUCATION AS AN INDISPENSABLE, LIFELONG PROCESS.

FORM 990, PART VI, SECTION A, LINE 1:

GOVERNANCE, MANAGEMENT, AND DISCLOSURE - GOVERNING BODY AND MANAGEMENT

THE EXECUTIVE COMMITTEE OF THE BOARD CONSISTS OF THE CHAIR, VICE CHAIR, AND

SECRETARY OF THE BOARD, THE CHAIRS OF THE STANDING COMMITTEES OF THE BOARD,

THE PRESIDENT OF THE COLLEGE, AND THE IMMEDIATE PAST CHAIR OF THE BOARD FOR

THE PERIOD OF ONE YEAR NEXT ENSUING THE TERMINATION OF HIS OR HER

INCUMBENCY IN THAT OFFICE IN THE EVENT HE OR SHE CONTINUES TO SERVE DURING

THAT PERIOD AS A MEMBER OF THE BOARD OF TRUSTEES.

THE EXECUTIVE COMMITTEE TRANSACTS SUCH BUSINESS AS MAY BE COMMITTED TO IT

BY THE BOARD, AND, WHEN THE BUSINESS OF THE COLLEGE REQUIRES, IT MAY ACT

FOR THE BOARD IN ALL MATTERS NOT ESPECIALLY RESERVED, SUBJECT TO APPROVAL

BY THE BOARD AT ITS FIRST MEETING THEREAFTER. THE COMMITTEE HAS THE

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 932211 09-06-19 Schedule O (Form 990 or 990-EZ) (2019)

14560402 131839 097-10156000

2019.05080 LAFAYETTE COLLEGE

72

Schedule O (Form 990 or 990-EZ) (2019)	Page 2
Name of the organization	Employer identification number 24-0795686
	24-0793000
FOLLOWING RESPONSIBILITIES: DEVELOPMENT OF A LONG-RANGE MASTER PLAN FOR THE	
COLLEGE SUBJECT TO PERIODIC REVIEW AND REVISION; CONSIDER AND RECOMMEND	
POLICIES FOR FINANCIAL LONG-RANGE PLANNING, BUDGETING, PRICING AND FEES;	
NOMINATE CANDIDATES FOR THE BOARD. COPIES OF THE MINUTES OF ITS	
TRANSACTIONS ARE CIRCULATED AMONG THE MEMBERS OF THE BOARD PRIOR TO THE	
NEYT ENCITING NEETING OF THE BOADD AND WHEN ADDOUTED DEDOTED AS	
NEXT ENSUING MEETING OF THE BOARD, AND, WHEN APPROVED, REPORTED AS	
TRANSACTIONS OF THE BOARD.	
FORM 990, PART VI, SECTION A, LINE 2:	
GOVERNANCE, MANAGEMENT, AND DISCLOSURE - GOVERNING BODY AND MANAGEMENT	
FROM TIME TO TIME, VARIOUS TRUSTEES MAY HAVE RELATIONSHIPS OCCURRING IN THE	
NORMAL COURSE OF BUSINESS. THESE TRANSACTIONS ARE AT ARM'S LENGTH AND	
REPORTED TO THE COLLEGE IN COMPLIANCE WITH ITS CONFLICT OF INTEREST POLICY.	
FORM 990, PART VI, SECTION B, LINE 11B:	
GOVERNANCE, MANAGEMENT, AND DISCLOSURE - POLICIES	
PROCESS FOR THE REVIEW OF FORM 990	
THE FORM 990 RETURN IS PREPARED BY THE COLLEGE'S ADMINISTRATION AND	
FORWARDED TO THE COLLEGE'S OUTSIDE TAX ADVISOR FOR REVIEW AND INPUT INTO	
ELECTRONIC MEDIA. THE COLLEGE WILL DISCUSS THE RETURN WITH ITS OUTSIDE TAX	
ADVISOR AND MAKE REVISIONS PRIOR TO PRINTING THE FIRST DRAFT RETURN. THE	
AUDIT COMMITTEE REVIEWS THE FIRST DRAFT RETURN, RECOMMENDS CHANGES, WHICH	
ARE THEN INCORPORATED INTO A REVISED DRAFT RETURN. THE AUDIT COMMITTEE	
REVIEWS THE SECOND DRAFT RETURN TO ENSURE THE COMMITTEE'S REQUESTED CHANGES	
WERE MADE.	
	hedule O (Form 990 or 990-EZ) (2019)

932212 09-06-19

LAFAYETTE COLLEGE	24-0795686
THE ADMINISTRATION WILL THEN DISTRIBUTE THE SECOND DRAFT RETURN TO THE FULL	
BOARD OF TRUSTEES WITH A REQUEST FOR REVIEW AND COMMENT. IF ANY QUESTIONS	
OR COMMENTS ARE RECEIVED FROM A BOARD MEMBER AND THE RETURN IS REVISED AS A	
RESULT, THE ADMINISTRATION WILL ADVISE THE FULL BOARD OF THE CHANGE BEFORE	
FILING OF THE FINAL RETURN.	
FORM 990, PART VI, SECTION B, LINE 12C:	
THE CONFLICT OF INTEREST POLICY FOR TRUSTEES, BOARD MEMBERS, OFFICERS OF	
THE ADMINISTRATION, AND OTHER KEY EMPLOYEES OF THE COLLEGE WAS APPROVED BY	
THE COLLEGE'S BOARD OF TRUSTEES ON OCTOBER 27, 1979. THIS POLICY IS	
PROVIDED TO ALL APPLICABLE INDIVIDUALS ANNUALLY FOR THEIR REVIEW AND	
DISCLOSURE OF BOTH ANY EXCEPTIONS TO THE POLICY AND ANY AFFILIATIONS FOR	
WHICH THE POLICY REQUIRES DISCLOSURE. THE COLLEGE ALSO REQUIRES THE SAME	
INDIVIDUALS TO PREPARE A FORM 990 DISCLOSURE ANNUALLY.	
ALL DISCLOSURES REQUIRED UNDER THIS POLICY MUST BE DIRECTED IN WRITING TO	
THE SECRETARY OF THE BOARD OF TRUSTEES WHO IS RESPONSIBLE FOR THE	
ADMINISTRATION OF THIS POLICY. MATTERS UNDER THIS POLICY CONCERNING	
TRUSTEES ARE INITIALLY REPORTED TO THE CHAIRPERSON OF THE BOARD AND THE	
COLLEGE'S GENERAL COUNSEL FOR ACTION. MATTERS CONCERNING STAFF ARE REFERRED	
INITIALLY TO THE COLLEGE'S GENERAL COUNSEL AND THEN TO THE PRESIDENT.	
INFORMATION DISCLOSED TO THE SECRETARY (OR CHAIRPERSON OR PRESIDENT) IS	
HELD IN CONFIDENCE EXCEPT WHEN THE BEST INTEREST OF THE INSTITUTION IS	
SERVED BY DISCLOSING THE INFORMATION TO THE BOARD IN EXECUTIVE SESSION.	
FORM 990, PART VI, SECTION B, LINE 15:	

THE PROCESS FOR DETERMINING THE COMPENSATION OF THE OFFICERS OF THE

932212 09-06-19

Schedule O (Form 990 or 990-EZ) (2019)

Schedule O (Form 990 or 990-EZ) (2019)

Name of the organization

Schedule O	(Form 9	90 or 990)-EZ) ((2019)

Name of the organization

LAFAYETTE COLLEGE

Page 2 Employer identification number 24-0795686

ADMINISTRATION:

THE PRESIDENT RECOMMENDS THE COMPENSATION FOR OFFICERS (VICE-PRESIDENTS).

BASED ON A WRITTEN ANNUAL PERFORMANCE SUMMARY, EACH OFFICER'S COMPENSATION

IS THEN ESTABLISHED BY THE COMPENSATION COMMITTEE WHICH REVIEWS DATA

OBTAINED FROM ITS EXTERNAL COMPENSATION CONSULTANT ON SALARIES OF

COMPARABLE OFFICERS FROM COMPARABLE INSTITUTIONS AND ADJUSTS THAT DATA

THROUGH SURVEYS AND OTHER AVAILABLE RESOURCES.

FORM 990, PART VI, SECTION C, LINE 19:

THE COLLEGE'S AUDITED FINANCIAL STATEMENTS ARE AVAILABLE ON THE COLLEGE'S

PUBLIC WEBSITE. THE COLLEGE'S GOVERNING DOCUMENTS AND CONFLICT OF INTEREST

POLICY ARE NOT AVAILABLE TO THE PUBLIC ON ITS WEBSITE.

REQUESTS FOR COPIES OF FORMS 990 AND 990T ARE PROVIDED PROMPTLY UPON

REQUEST IN EITHER HARD-COPY OR ELECTRONIC FORMS, AND THE COLLEGE DOES NOT

CHARGE FOR EITHER COPYING OR MAILING COSTS.

AFTER THE FILING OF THE FORM 990 RETURN FOR THE SAME TAX YEAR, THE COLLEGE

WILL PROVIDE A COPY TO GUIDESTAR FOR PUBLICATION ON THEIR WEBSITE.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

CHANGE IN ESTIMATE ANNUITIES PAYABLE

CHANGE IN FV OF HEDGE/SWAPS

CHANGE IN POSTRETIREMENT BENEFITS

TOTAL TO FORM 990, PART XI, LINE 9

2,868,959. -3,687,590. 5,411,000.

4,592,369.

932212 09-06-19

93216	51 09-	10-19

)-19	LHA	

Schedule R (Form 990) 2019

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt Part II organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	Section 5 contr enti	
				501(c)(3))		Yes	No
SCHAEFER BERTHA B U/W - 23-6293005							
BNY MELLON PO BOX 185							
PITTSBURGH, PA 15230	PERPETUAL TRUST	PENNSYLVANIA	501(C)(3)	PF	LAFAYETTE COLLEGE	х	
WOLFE DUMONT - 23-6013820							
1 W 4TH ST 4TH FL							
WINSTON SALEM, NC 27101	PERPETUAL TRUST	NORTH CAROLINA	501(C)(3)	PF	LAFAYETTE COLLEGE	х	
ANNA P DENLINGER TRUST - 22-6144493							
1 W 4TH ST 4TH FL							
WINSTON SALEM, NC 27101	PERPETUAL TRUST	NORTH CAROLINA	501(C)(3)	PF	LAFAYETTE COLLEGE	х	
CHARLES W BLAIR - 72-6130983							
10 S DEARBORN							1
CHICAGO, IL 60603	PERPETUAL TRUST	ILLINOIS	501(C)(3)	PF	LAFAYETTE COLLEGE	х	1

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service Name of the organization

LAFAYETTE COLLEGE

Employer identification number 24-0795686

OMB No. 1545-0047 2019

Open to Public Inspection

SCHEDULE R

(Form 990)

Part I

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	organi	rolled zation?
				501(c)(3))		Yes	No
EDWARD BRINKER TR FBO CLAUDIA - 25-6770250							
PO BOX 185	_						
PITTSBURGH, PA 15230	PERPETUAL TRUST	PENNSYLVANIA	501(C)(3)	PF	LAFAYETTE COLLEGE	X	
			1				
	_						
	-						
	-						
	_						
	-						
	_						
	-						
	-						
	-1						
	-1						
	4						

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

	1 3	,									
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	1)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets	alloca	ortionate tions?	amount in box 20 of Schedule	partner	or Percentage ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes N	o
											+
											+

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(C) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	l contr	i) stion b)(13) rolled ity?
		country)						Yes	No
			LAFAYETTE				1008	v	
CHARITABLE REMAINDER UNITRUSTS (27)	INVESTMENTS	PA	COLLEGE	TRUST			100%	X	
			LAFAYETTE						
CHARITABLE REMAINDER ANNUITY TRUSTS (2)	INVESTMENTS	PA	COLLEGE	TRUST			100%	X	

Schedule R (Form 990) 2019 LAFAYETTE COLLEGE

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

ote: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	s N
During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		Х
b Gift, grant, or capital contribution to related organization(s)			2
c Gift, grant, or capital contribution from related organization(s)	-		
d Loans or loan guarantees to or for related organization(s)			
e Loans or loan guarantees by related organization(s)			
f Dividends from related organization(s)	<u>1f</u>		
g Sale of assets to related organization(s)			
h Purchase of assets from related organization(s)	1h		
Exchange of assets with related organization(s)			
j Lease of facilities, equipment, or other assets to related organization(s)	<u>1j</u>		_
Lease of facilities, equipment, or other assets from related organization(s)	1k		
Performance of services or membership or fundraising solicitations for related organization(s)			
n Performance of services or membership or fundraising solicitations by related organization(s)			
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1 n		
Sharing of paid employees with related organization(s)			_
Reimbursement paid to related organization(s) for expenses	<u>1p</u>		
Reimbursement paid by related organization(s) for expenses			+
Other transfer of cash or property to related organization(s)	<u>1r</u>		
s Other transfer of cash or property from related organization(s)		X	

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) CHARITABLE REMAINDER TRUSTS	S	834,829.	CASH VALUE
(2)			
<u>(3)</u>			
<u>(4)</u>			
<u>(</u> 5)			
_(6)			

Schedule R (Form 990) 2019 LAFAYETTE COLLEGE

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(۲	1)	(i)	(j)		(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income	Are Are partne 501(org	e all rs sec.	Share of	Share of	Dispr tior	opor-	Code V-UBI	Genera		ercentage
of entity		(state or foreign	Predominant income (related, unrelated, excluded from tax under sections 512-514)	501(org	c)(3) Is.?	total	end-of-year	tion allocat	iate tions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	manag partne	er? OV	wnership
		country)	sections 512-514)	Yes		income	assets	Yes	No	(Form 1065)	Yes	10	
											\square		

Schedule R (Form 990) 2019

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

Schedule R (Form 990) 2019

932165 09-10-19